The heraldic elements incorporated in the logo are drawn from the University's original coat of arms, designed in 1928 by Sir Algernon Tudor-Craig.

- The flaming torch is a symbol of education and learning, and can also be interpreted as representing a pioneering spirit.
- The rose has been associated with Yorkshire since the 15th century.
- The ducal coronet is taken from the former coat of arms of the City of Hull, referring to the Royal Charter granted by King Edward I in 1299.
- The fleur-de-lys represents the county of Lincolnshire.
- The dove, symbolising peace, is taken from the coat of arms of Thomas Robinson Ferens, the University's foremost original benefactor.
In an eventful and productive year, the University has made significant progress towards achieving its strategic aims. Once again, the maintenance of excellence in our academic provision and the continuation of our commitment to inclusion and support were key priorities; ones which the external validation from sources like the National Student Survey, HESA and the International Student Barometer indicates that we met capably – and which we will strive to improve upon in coming years.

Additionally, we have further extended our reputation for reach-out and partnership working – not only in terms of forging links with employers and enhancing the University’s international profile, but also through collaboration with regional bodies on regeneration issues. We have also continued our successful community and business interaction, developing our knowledge transfer work for the benefit of local enterprises and residents. The cumulative financial value of the University’s contributions to local businesses and the community this year – in terms of providing expertise and research – exceeded £14 million.

Steps are already being taken to ensure that the quality of the educational, pastoral and social experience we offer remains undiminished throughout the coming academic year. With the improvements to the social facilities on both campuses, the ongoing integration of the Hull Campus and the completion of the Logistics Institute and the Enterprise Centre, the University is progressing with one of the biggest periods of investment in its history.

The outlay on such state-of-the-art resources, along with the recruitment of new research staff, will also contribute to the University’s performance in the forthcoming Research Assessment Exercise. It is essential that we perform well in the exercise – both in terms of securing future HEFCE funding and upholding the University’s reputation for innovative and internationally competitive research – and preparations are underway to allow us to achieve that goal.

The University supported many Hull residents during the June floods which damaged thousands of homes and workplaces in the area. In addition to supplying accommodation for those whose homes were rendered uninhabitable, the University also served as a temporary base for two local schools which had been forced to close. More than 600 pupils and staff from Sydney Smith School and Cottingham Croxby Primary School relocated to the Hull Campus where lessons were held until the end of term.

John Standen,
Chairman of the University Council

Professor David Drewry,
Vice-Chancellor
The University is committed to helping its students reach their full potential. During 2006/07, we have further improved our already highly rated student experience, maintained our excellent graduate employability record and widened access routes into our programmes for students of all ages and backgrounds.

**NATIONAL STUDENT SURVEY**
The 2006 National Student Survey placed the University fourth among mainstream universities in England for overall student satisfaction, giving us a top-five position for the second consecutive year. The survey also recorded high ratings for our teaching and learning, with 11 key subject areas figuring in their respective national top 10. Our programmes in politics, physical geography, philosophy and theology all took first place in their categories.

**GRADUATE EMPLOYABILITY**
The University has maintained its position in the national top 20 for graduate employability among higher education institutions, based on the 2007 Higher Education Statistics Agency (HESA) performance indicators. Surpassing the benchmark figure, 94% of the University's full-time first-degree graduates progress to employment or further study within six months of graduation. With achievements spanning a variety of sectors, Hull graduates continue to be highly valued by employers.

**WIDENING PARTICIPATION**
The latest HESA data confirms that – for the third year in succession – the University has significantly exceeded its benchmark for all indicators relating to access and participation. Since 2001 the University has broadened its demographic considerably, increasing participation by members of previously underrepresented socio-economic groups.

**INTERNATIONAL STUDENT BAROMETER**
Through the International Student Barometer – a quantitative comparative survey of international student opinion, which enables institutions to understand international students’ experience better – our international students indicated how well the University is continuing to meet their needs. The International Office, the students’ union, the Graduate School and the Careers Service were ranked first among their counterparts from the 30 other universities in the survey. The University’s arrival and orientation activities are highly regarded in comparison with those of other institutions.

**STUDENTS’ UNION ACTIVITIES**
The University’s students’ union remains one of the biggest and best of its kind in the UK. This year the sabbatical officers have made significant progress in improving the student experience. Student wellbeing was a top priority, with two successful ‘Healthy Body, Healthy Mind’ campaigns promoting healthy living and mental health issues. The union’s social facilities also achieved ‘Best Bar None’ status, granted to hostelries with a commitment to social responsibility and safe drinking.

The ‘Give It a Go’ scheme encouraged students to experience a new activity for a short period, offering them the opportunity to broaden their interests without making a long-term commitment to a club of a society. Student volunteering organisation HUSSO (Hull University Social Services Organisation) has once again carried out several projects to benefit children and vulnerable adults in the community. It has also been a successful 2006/07 season for the University of Hull Football Club, who lifted three trophies. The men’s first team won the British Universities Sports Association (BUSA) Division 2B and lifted the BUSA Football Knockout Men’s Shield, while the men’s second team were also champions of their division.
Successful developments in learning and teaching

We have continued to extend our achievements related to learning and teaching this year. The University is leading the newly formed regional Lifelong Learning Network; the Business School’s growing reputation was confirmed by accreditation from two influential international organisations; and the Department of Computer Science’s innovative approach to teaching and learning was commended by global software giants Microsoft.

AMBA AND EQUIS
The Business School confirmed its status as a leading business school this year, receiving recognition from two important international bodies. The European Foundation for Management Development gave its seal of approval to the school, granting it EQUIS (European Quality Improvement System) accreditation. The Business School joined an elite group of only 16 UK schools to have been similarly honoured. EQUIS is the leading international system of quality assessment, improvement and accreditation of higher education institutions in management and business education. To obtain EQUIS accreditation, institutions must demonstrate high general quality in all of their activities and a high level of internationalisation.

Later in the year, the Association of MBAs (AMBA), the globally accepted standard for all MBA programmes, accredited the Business School’s MBA programme. AMBA accreditation allows our MBA graduates to join a unique network of senior managers, directors and chief executive officers working in a variety of sectors. Graduates now also have access to AMBA’s regular programme of meetings, events and lifelong learning activities, which enhances their knowledge and skills and improves their long-term career opportunities.

MICROSOFT RECOGNITION
Microsoft has formally approved the Department of Computer Science as the UK’s first academic department to incorporate XNA Game Studio Express software into its curriculum.

XNA provides a platform to create games for the Xbox 360, enabling the University’s computer science students to develop advanced programming skills at an earlier point in their course than students at other institutions. Microsoft donated a number of Xbox 360 consoles to the department, so that students could view the results of their work.

SUPPORTING LIFELONG LEARNING
The University is the lead partner in the Yorkshire and Humber East Lifelong Learning Network (YHELNN), a sub-regional network of education providers which launched this year. Supported by £3.9 million of HEFCE funding and endorsed by Alan Johnson, MP, the then Secretary of State for Education and Skills, YHELNN will increase opportunities for vocational learners to progress to and through higher education across the region, significantly benefiting individual learners and employers who are looking to develop skills and education in the workplace.
The University has a long and distinguished tradition of innovative and internationally recognised research. Ongoing investment to maintain excellence in this area remains one of our strategic priorities. A range of significant developments occurred in 2006/07 which consolidated the worldwide reputation of our active research community.

WISE AND WILBERFORCE 2007
The Wilberforce Institute for the study of Slavery and Emancipation (WISE) played a central role in the Wilberforce 2007 celebrations to commemorate the bicentenary of the Slave Trade Act.

WISE hosted the international anti-slavery conference ‘Unfinished Business’ in May. WISE’s patron, Archbishop Desmond Tutu, and Cherie Booth, QC, were among the keynote speakers as leading academics and prominent political figures discussed research findings on the historical slave trade and the plight of slaves in modern society. Earlier in Wilberforce 2007, the then Deputy Prime Minister, John Prescott, MP, attended the Ghana Golden Homecoming at WISE – an event at which UK-based Ghanaians celebrated the 50th anniversary of Ghana’s independence. Diana Wallis, MEP, Vice-President of the European Parliament, also praised WISE’s efforts to highlight the evils of contemporary slavery.

In March, a joint report by research teams from the University and Anti-Slavery International for the Joseph Rowntree Foundation was the UK’s first comprehensive evidential review of the current extent of slavery. The University offered scholarships worth up to £100,000 for three MA programmes, including the new MA in Modern Slavery Studies, while WISE is currently cooperating with the White House to create an ‘Atlas of Slavery’ for use in schools and colleges and is collaborating with Emory University, Atlanta, to develop an online database of transatlantic slaving voyages.

THE CENTRE FOR MEDICAL ENGINEERING AND TECHNOLOGY
The Centre for Medical Engineering and Technology has enjoyed an outstanding year, with research grant awards exceeding £1.6 million – including funding from the Biotechnology and Biological Sciences Research Council, the Engineering and Physical Sciences Research Council and the Department of Health for computational medical and biological engineering research focused on the modelling of bone.

In addition, Dr Mike Fagan was awarded a prestigious Royal Society Industry Fellowship, enabling him to work with global medical technology developers Smith & Nephew. This project centres on the application of Dr Fagan’s bone modelling research to create computer simulations which will help to produce improved designs for future hip and knee joint replacements.

CENTRE FOR MAGNETIC RESONANCE INVESTIGATIONS
Following a joint application by the University’s Centre for Magnetic Resonance Investigations and Hull and East Yorkshire Hospitals NHS Trust, the Department of Health’s research and development division provided a £500,000 Technology Platform Diagnostic Imaging fund.

This grant allows the centre to perform more magnetic resonance imaging and facilitates a more rapid completion of current studies and an earlier commencement of new studies involving this diagnostic tool.
ARCHIVES DATABASE PROJECT
The Arts and Humanities Research Council awarded Dr Katharine Cockin of the Department of English a significant grant. This funded the Dame Ellen Terry and Edith Craig Archives Database Project, which describes one of the UK’s most significant theatre archives: the papers of the Victorian actress Dame Ellen Terry and her daughter, the theatre director Edith Craig. The project will produce a fully searchable web-based catalogue, while a descriptive catalogue will also be published in book format.

MARIE CURIE EXCELLENCE AWARD
Dr Michal Lavidor, a cognitive neuroscientist in the Department of Psychology, received a prestigious Marie Curie Excellence Award for 2006. The award is given annually to a select quintet of outstanding researchers, in recognition of results they have achieved with the aid of European support schemes. These initiatives, grouped together as ‘Marie Curie Actions’, aim to develop and transfer research expertise and competence, consolidate and widen researchers’ career prospects and promote excellence in European research.

PSYCHOLOGY DEPARTMENT INFORMS BBC DOCUMENTARY
Experts in hypnosis and neuroimaging, Professors Irving Kirsch, Giuliana Mazzoni and Annalena Venneri of the Department of Psychology have worked with the BBC on a documentary focusing on their research, in which they used functional magnetic resonance imaging to study the neurobiological and psychological mechanisms of hypnosis.

Highlighting this new approach to the investigation of the mechanisms underpinning hypnosis, the documentary was filmed in September 2007 and will be broadcast as part of BBC2’s forthcoming Alternative Therapies series.

INSTITUTE OF WOUND CARE
The Institute of Wound Care, a collaboration between the University and partners in the health and education sectors, is establishing Hull as a world-class centre for wound care research, treatment and education. Initial funding for the institute was provided by the various partner organisations: the University, Hull and East Yorkshire Hospitals NHS Trust, the Hull and East Yorkshire Primary Care Trusts, Hull York Medical School (HYMS) and Smith & Nephew.
The University has continued its major programme of capital investment in its facilities, with a spend of £80 million on the development of both campuses over the next five years. In addition, the 2006/07 academic year saw the successful conclusion of many of our existent estates projects.

STUDENT ACCOMMODATION
A £15 million four-year programme of investment in student residential accommodation is nearing completion. A substantial number of student houses have been refurbished to premium standard, while many bedrooms in our halls of residence have been modernised and equipped with en-suite bathrooms. Additionally, planning has begun on projects to improve bedrooms and kitchens in three blocks at The Lawns and to upgrade Thwaite Hall internally.

LOGISTICS INSTITUTE
Construction commenced on the Logistics Institute's new £9 million premises in September 2006, and was completed in autumn 2007. This state-of-the-art resource incorporates technology development laboratories, technology showcase units and business incubation units. The institute is a key component in the regional economic plan to establish the Humber as a European centre of excellence in port logistics and supply chain management. The institute's official opening will take place in March 2008.

FACULTY OF HEALTH AND SOCIAL CARE BUILDING
An investment of more than £3 million in the Faculty of Health and Social Care has resulted in the linking of the Dean, Aire and Calder Buildings, bringing the faculty into one area and providing excellent facilities for staff and students. The Calder Building links all three structures, and features a new-look reception area for the faculty.

BUSINESS QUARTER
The Johnson Building, on the western side of the Hull Campus, is undergoing a £2 million conversion into the flagship Enterprise Centre. Serving as a base for aspiring entrepreneurs, the centre will offer pre-incubation facilities for up to 40 new businesses, including 'hot desk' provision for business support agencies like banks, accountants and potential investors. The official opening will take place in 2008, and the centre will stand alongside the Business School and the Logistics Institute to form an impressive 'business quarter' on campus.

SOCIAL FACILITIES
The University continues to invest in social facilities and student amenities to meet students' ever changing needs. The students' union already has the award-winning Asylum nightclub and the Sanctuary bar, and the third floor of University House is now being restyled to create an open-plan layout for the Student Welfare offices.

On the Scarborough Campus, Calvino's café bar has been redesigned as a multifunctional space, allowing students and staff to relax, study and socialise in an attractive and comfortable setting.

A UNIVERSITY IN BLOOM
In July 2006, the efforts of the Facilities Directorate's Grounds and Gardens section were rewarded with a Gold Award in the annual Yorkshire in Bloom horticultural competition. The judges described the Hull Campus as 'most impressive' and remarked on the well-maintained turf, colourful bedding plants and shrub borders. It was a deserved success for the Grounds and Gardens team, who had received a Silver Award in each of the previous four years.
The University continues to contribute to enhancing the civic, cultural and intellectual life of its surrounding communities. We built on our policy of reach-out and partnership working by supporting further education providers and cooperating with regional bodies on the development and delivery of strategies which are helping to regenerate the area.

**HULL HISTORY CENTRE**

Work has begun Hull History Centre, a joint venture between the University and Hull City Council. The Heritage Lottery Fund has contributed £7.7 million of funding to the project (the largest lottery fund grant ever awarded to the city), which is due for completion in 2009.

The centre will house for the City Archives, the Local Studies Library (currently in Hull’s Central Library), and the University’s Archives (located in the Brynmor Jones Library). It will create a central access point to source material of national and international importance, including the archives of civil rights groups, letters and speeches of William Wilberforce, and the papers of Hull poets Philip Larkin and Andrew Marvell.

**SHAPE UP EUROPE**

Hull is the UK’s representative in the pan-European health and fitness scheme ‘Shape Up Europe’ – a network of cities and schools across the continent who are cooperating to steer children towards a healthier adulthood. The University organised two weeks of health- and fitness-related activities for local primary school pupils, ranging from a mini-Olympics to smoothie making and the preparation of healthy meals.

**A FLAGSHIP FAIRTRADE EMPLOYER**

The University was named as the city of Hull’s Flagship Employer during Fairtrade Fortnight – an award which recognises our responsibilities in relation to the sustainability of developing world economies. Fairtrade food and drink is available in all campus shops, cafes and canteens, and the University will continue to expand the range of Fairtrade products available.

On a regional level, the University’s Flagship Employer status will enhance understanding of Fairtrade principles and encourage other employers to embrace the concept.

**THE EAST RIDING FOOTBALL ASSOCIATION**

The East Riding Football Association have chosen the Hull Campus as the location of their new headquarters. This will give the association access to the University’s superb sporting amenities, including the 3G all-weather pitches and the Department of Sport, Health and Exercise Science’s facilities for training and physiotherapy. In addition, students will have the opportunity to enrol on the East Riding FA’s regular football coaching and refereeing courses.

**SCARBOROUGH SCHOOLS AND COLLEGES REACH-OUT**

The Business School at Scarborough has continued its work with local schools and colleges, offering taster workshops to sixth-formers in various aspects of business, plus progression awards in selected subjects. This initiative has been going on throughout the academic year and has been highly successful in raising aspiration and achievement levels.
The University continues to improve its teaching provision, research capabilities and operational efficiency through a policy of recruiting and developing high-calibre staff. Forty-two professorial appointments were made across our faculties during 2006/07, including promotions of our own staff. Here is a selection of examples.

**Professor Peter Lutzeier** joined the Senior Management Team as Pro-Vice-Chancellor for Learning and Teaching in December 2006. A University of Stuttgart graduate, he also studied at Oxford and the Free University of Berlin before lecturing at various institutions in Germany and the USA. Specialising in linguistics, he serves on the AHRC Peer Review College, represents German in HE on the advisory board of the Learning and Teaching Support Network Subject Centre for Languages, Linguistics and Area Studies, and is a member of the Higher Education Academy. He had previously been Head of the School of Arts and Chair of German at the University of Surrey.

**Professor Ian Greer** took up the post of the Dean of the Hull York Medical School (HYMS) in January 2007. A leading researcher in pregnancy and women’s health, Professor Greer’s previous post was as Deputy Dean and Regius Chair of Obstetrics and Gynaecology at the University of Glasgow. He was the youngest person in the UK to be appointed as professor and head of a department of obstetrics and gynaecology, taking up the post at the age of 33.

**Reece Andrew** joined the University in January 2007 as the new Director of Facilities. His role is to manage the University’s estates, facilities and residential services and to lead the team planning the delivery of the capital programme valued at £80 million over the next five to ten years. He has previously worked at Aston University and managed facilities at the University of Luton and at Writtle College. Reece’s property development experience has also included meeting the scientific needs of the pharmaceutical sector and managing large agricultural estates. His research interests include regional economic development and transport planning.

**Professor Ann Cunliffe** joined the Business School in June. A specialist in organisational behaviour and human resource management, she received her MPhil and PhD from Lancaster University but has taught in the USA for 20 years at the University of New Hampshire, California State University (Hayward) and the University of New Mexico.
Professor Giuliana Mazzoni was appointed to the Department of Psychology in December. Among her specialist areas are memory and memory distortions; autobiographical memory and confabulations; cognitive and behavioural consequences of suggestion; and metacognitive processes in the normal population and in clinical patients.

The former editor of Faber and Faber’s celebrated poetry list, Professor Christopher Reid, has been appointed Professor of Creative Writing in the Department of English. Twice nominated for a Whitbread Award, his work includes the poetry collections Arcadia, Pea Soup and Mr Mouth.

A Hull alumnus (having completed his Bachelors and PhD at the University in the 1960s), Professor Peter Rawson returned ‘home’ after a 40-year break when he was made an Honorary Professor in the Centre for Environmental and Marine Sciences. He spent a distinguished academic career at Queen Mary, University of London, and University College London (where he became Emeritus Professor of Geology), and includes early Cretaceous ammonites and the geology of the Yorkshire coast among his research interests.

Anne Mwangi has become the University’s first Diversity Adviser. Anne, who hails from Kenya, studied at the University of Birmingham before serving Kirklees Metropolitan Council in a variety of roles including Principal Equal Opportunities Officer. Anne is fully aware of the prejudices and barriers that minority groups can encounter. In developing our policies and procedures relating to issues facing students and staff, she focuses not only on compliance but also on positive outcomes which will promote the University’s reputation for inclusivity.

The University awarded professorships to two of its existing staff from the Department of Chemistry in 2006/07. Professor Tina Overton, who received a prestigious National Teaching Fellowship in 2005, specialises in the teaching of chemistry in context; while Professor Gillian Greenway, whose research area is analytical science, is Head of Environmental Monitoring at the Hull Environment Research Institute. Both women have excelled in a traditionally male-dominated field of research.
The increasing internationalisation of higher education is creating fresh challenges and opportunities. The University has recognised the importance of the international dimension by entering into strategic alliance with educational providers overseas and extending the range of markets from which we recruit, while maintaining and developing our presence in markets where we have an existing reputation.

**THE HULL XIAMEN JOINT LOGISTICS CENTRE**

In April, the Vice-Chancellor visited Xiamen University, China, for the ceremonial opening of the Hull Xiamen Joint Logistics Centre. To commemorate the occasion, the Vice-Chancellor and Professor Zhu Chongsi, the President of Xiamen University, signed a Memorandum of Collaboration in support of partnership working, including the promotion of staff mobility.

**POLAND**

The University has made significant headway in its relationship with HE authorities in Poland during the past year. Building on the existing links between Polish universities and our Department of Politics and International Studies, the Vice-Chancellor visited Poland in October 2006, meeting with the Polish Minister for Education and the Ombudsman of the Republic of Poland to discuss HE-related issues. This developing association contributed to the number of full-time Polish students at the University increasing by 79% during 2006/07.

**BRUNEI**

In February the University welcomed His Excellency Pengiran Dato Maidin Hashim, High Commissioner for Brunei. A Hull alumnus himself, His Excellency met with the Bruneian students who are among our first intake of international students reading medicine.

**MAURITIUS**

The Prime Minister of the Republic of Mauritius, Dr Navin Ramgoolam, visited Hull in April to accept scholarships enabling three Mauritian students to study at the University, inclusive of air fares and a monthly allowance. While on campus, Dr Ramgoolam met with three of our current Mauritian students, who are reading Law at the University.

**TRANSNATIONAL EDUCATION**

The University has contributed to transnational education (TNE) discussions with the QAA and the British Council. In March, Pro-Vice-Chancellor Professor Barry Winn and International Development Officer Cecilia Pereira-Yates joined a British Council delegation to Kuala Lumpur for a TNE conference considering strategic developments in south-east Asia. Professor Winn chaired a debate on TNE in institutions and met representatives of Malaysia’s Inti College, which has an agreement with the University enabling Inti students to complete their degrees at Hull.

**GU8 MEMBERSHIP**

In June 2007 the University became a member of the GU8 consortium, a group of coastal universities from across the world, formed to meet the growing demand for cross-cultural education through student exchange and the adoption of common curricula. This represents an extremely positive development in the University’s role in the international arena. All of the universities involved feature logistics, business and maritime studies in their academic offering.
The University continues to play a major role in the social and economic development of the region. The value of our various interactions with businesses and the community – including applied research and the provision of business expertise – totalled £14.1 million.

VIRTUAL ENVIRONMENT RADIOTHERAPY TRAINING
Developed by the University and Hull’s Princess Royal Hospital, Virtual Environment Radiotherapy Training (VERT) allows trainee radiographers to learn to treat cancer in a virtual replica of a radiation therapy suite. Previously, actual patient cases offered the only opportunity for radiotherapy training, but VERT enables students to hone essential skills in a risk-free environment. The system has been endorsed by the National Radiotherapy Advisory Group, and all radiotherapy units in England will be using VERT within a year.

TACTILE MODELLING
A collaboration between the University’s Design Enterprise Centre and a local business called VIMAC (Visually Impaired Media Access Consultants) is making places of historical interest more accessible to visually impaired tourists. Using leading-edge technology, the centre created a hand-held tactile model of the gatehouse at Thornton Abbey in Lincolnshire (an English Heritage site), exactly replicating the intricate detailing of the medieval architecture and enabling visually impaired visitors to experience the abbey through touch.

BENEFITING LOCAL BUSINESS
The University’s Knowledge Exchange and the Department of Engineering cooperated with the Beverley-based holiday home company Bankside Patterson to develop a stronger and more flexible caravan chassis. Bankside Patterson’s annual sales turnover has subsequently increased by £1.2 million, creating more jobs in the region, and the company has invested in larger premises to enable growth and meet demand.

CENTRE OF INDUSTRIAL COLLABORATION
The market-leading golf equipment manufacturers Ping have also profited from a knowledge exchange partnership with the University - specifically with the Engineering Design Centre of Industrial Collaboration. The project involved a fine-tuning of the ‘sweet spot’ – the optimal striking area – on the face of Ping golf clubs.

SOARING TO SUCCESS
The Department of Computer Science worked closely with Northern Paragliding Ltd to develop a paragliding simulator – the first of its kind in the world – for the British Hang Gliding and Paragliding Association. The simulator allows trainee pilots to familiarise themselves with paraglider controls, understand thermals and negotiate air traffic before even lifting off the ground. The simulation software can be modified for para-motoring or hang gliding, opening up a potentially huge worldwide market.

The Department of Computer Science’s paragliding simulator.
At graduation ceremonies across the year, the University conferred honorary degrees on a diverse range of figures.

At the January degree ceremonies, degrees were awarded to the acclaimed television and film director Michael Apted; the systems theorist Professor Russell Ackoff; the education entrepreneur Andrew Chen; the former commander of the famed 'Desert Rats' (the British Army’s 7th Armoured Brigade), Major-General Patrick Cordingley; and the charity fundraiser Jane Tomlinson, CBE.

Sadly, Jane passed away in September 2007, following a long battle with cancer. Her prodigious fundraising efforts for cancer charities as she fought the disease herself were widely documented, and the University is proud to have been able to recognise her inspirational efforts.

In April, at a degree congregation in China for government-sponsored Xiamen students who have gained degrees from Hull, the University conferred an honorary degree on Professor Wang Yifu, a prominent Xiamen-born academic and Vice-Governor of Fujian province.

Among those recognised at the July ceremonies were the civil rights campaigner Shami Chakrabarti, CBE; Dr John Sentamu, the Archbishop of York; Trevor Phillips, OBE, Chair of the Commission for Equality and Human Rights; the former trade union leader Lord Morris of Handsworth, OJ; the orthopaedic surgeon and lecturer Professor William Gillespie, OBE (the first Dean of the Hull York Medical School); the astrophysicist and author Lord Rees of Ludlow, OM; and the local artist (and former University of Hull lecturer) Gary Sargeant.
Distinguished visitors

Throughout the year, the University welcomed an array of distinguished visitors to both campuses.

In November, Baroness Bottomley gave her inaugural lecture as Chancellor, drawing the parallel between politics and academia that debate and enquiry are fundamental to breakthroughs in both areas. Baroness Bottomley conferred an Honorary Fellowship on Alan Johnson, MP, the then Secretary of State for Education and Skills, in recognition of his outstanding and sustained support for the University and his interest in and contribution to education in the city of Hull.

The author Colin Dexter, who created Inspector Morse, visited the University in June to deliver the Philip Larkin Society Annual Lecture, ‘Something to Declare: A Look Back at a Lifetime with Poetry’.

Professor Peter Cox delivered the University’s Annual Venn Lecture: ‘Will the Living Planet Save Us from Climate Change?’ Professor Cox is respected worldwide for his work in the field of global warming and climate modelling, and was a lead author of a United Nations Intergovernmental Panel report on the subject.

Boris Johnson, MP, at that time the Shadow Minister for Higher Education, visited the University in June, as part of his policy of developing a better understanding of the needs of students and academics within HE institutions. Mr Johnson held a forum with students to listen to their views on how HE could be improved.

Matt Locke, Head of Innovation, BBC New Media and Technology, gave a presentation on the future of new media when he visited the Scarborough Campus in October. He was a VIP guest at the official opening of the School of Arts and New Media.
Moving to environmental sustainability

Sustainability is an increasingly significant consideration for the University. Throughout the year, we have taken steps towards more effective and efficient operation by installing an infrastructure which takes due note of energy conservation, and by adopting good practice with respect to energy management and the University’s environmental impacts.

THE LAWNS ENVIRONMENTAL CHALLENGE
Students in our halls of residence at The Lawns took part in an energy-saving challenge with the aim of reducing their energy consumption by 10%. They received initial briefings, and energy-efficiency tips were placed in the social areas of each residence, encouraging participants to make small changes to their everyday habits – such as turning out unnecessary lights and using only the required amount of water when boiling a kettle. Morgan Hall eventually triumphed after a fascinating contest.

ENVIRONMENTAL ACTION GROUP
The Environmental Action Group (EAG), comprising staff from various University departments and reporting to the Estates Committee, was formed to address and implement the University’s environmental policy, minimising the institution’s impact on the environment. The EAG’s role includes developing the University’s environmental strategy, identifying and building on good housekeeping practice, and encouraging the cost-effective utilisation of resources.

CYCLE2WORK SCHEME
In partnership with the leading cycle retailer Halfords, the University has introduced a Cycle2Work scheme, enabling staff to complete their daily journey in a manner benefiting the environment and their fitness levels. The scheme offers staff the opportunity to contribute a small portion of their salary towards a new bicycle and the appropriate cycle safety equipment over an 18-month period, with an option to purchase for a nominal fee at the conclusion of the agreement.

PAPER RECYCLING
As a member of the Environmental Association for Universities and Colleges, the University is committed to developing environmentally friendly office practice. To progress our sustainability and environmental agenda, the University has piloted a paper-recycling scheme in conjunction with Hull City Council. Successfully trialled in the Venn Building, it is gradually being implemented in other buildings across both campuses.

STUDYING THE ENVIRONMENT
Hull is the only university in Europe to provide an accredited postgraduate programme in Registration, Evaluation and Authorisation of Chemicals (REACH) management. Operated by the Environmental Technologies Centre of Industrial Collaboration and the Faculty of Science, it is designed for individuals who manage their organisation’s REACH compliance.

Additionally, the Law School now offers an environmental law module which covers the environmental law-making process, the formulation of environmental policy, international trade, human rights and the protection of the atmosphere.
### Student Population

The student population was based 90% at Hull and 10% at Scarborough.

<table>
<thead>
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<th></th>
<th>2004/05</th>
<th>2005/06</th>
<th>2006/07</th>
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<tbody>
<tr>
<td></td>
<td>H/EU</td>
<td>OS</td>
<td>Total</td>
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<tr>
<td>Hull Campus Total</td>
<td>8,519</td>
<td>1,354</td>
<td>9,873</td>
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<tr>
<td>Full-time</td>
<td>2,652</td>
<td>325</td>
<td>2,977</td>
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<tr>
<td>Part-time</td>
<td>11,171</td>
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<td>12,850</td>
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<td>SCARBOROUGH Campus Total</td>
<td>1,190</td>
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<td>1,365</td>
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<tr>
<td>Full-time</td>
<td>110</td>
<td>19</td>
<td>129</td>
</tr>
<tr>
<td>Part-time</td>
<td>1,252</td>
<td>183</td>
<td>1,435</td>
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<tr>
<td>UNIVERSITY TOTAL</td>
<td>12,423</td>
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<td>14,285</td>
</tr>
</tbody>
</table>

Numbers exclude distance-taught and retained students (but include CE).
### Accounts overview

**CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT**

for the year ended 31 July 2007

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Funding Council Grants</td>
<td>51,147</td>
<td>46,150</td>
</tr>
<tr>
<td>Tuition Fees and Education Contracts</td>
<td>41,200</td>
<td>33,512</td>
</tr>
<tr>
<td>Research Grants and Contracts</td>
<td>9,296</td>
<td>8,235</td>
</tr>
<tr>
<td>Other Income</td>
<td>24,768</td>
<td>25,093</td>
</tr>
<tr>
<td>Endowment and Investment Income</td>
<td>961</td>
<td>764</td>
</tr>
<tr>
<td><strong>TOTAL INCOME</strong></td>
<td>127,372</td>
<td>113,754</td>
</tr>
<tr>
<td><strong>EXPENDITURE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff Costs</td>
<td>75,308</td>
<td>71,060</td>
</tr>
<tr>
<td>Other Operating Expenses</td>
<td>39,759</td>
<td>35,664</td>
</tr>
<tr>
<td>Depreciation</td>
<td>6,237</td>
<td>5,327</td>
</tr>
<tr>
<td>Interest Payable</td>
<td>667</td>
<td>593</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURE</strong></td>
<td>121,971</td>
<td>112,644</td>
</tr>
<tr>
<td>Surplus on continuing operations after depreciation</td>
<td>5,401</td>
<td>1,110</td>
</tr>
<tr>
<td>of tangible fixed assets at valuation and before tax and exceptional items</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net loss relating to flood damage</td>
<td>(250)</td>
<td>0</td>
</tr>
<tr>
<td>Surplus on Disposal of Tangible Fixed Assets</td>
<td>5,604</td>
<td>0</td>
</tr>
<tr>
<td>Taxation</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Transfer (to) accumulated income within specific endowments</td>
<td>(84)</td>
<td>(28)</td>
</tr>
<tr>
<td>Surplus on continuing operations after depreciation of tangible fixed assets at valuation and disposal of assets, tax and exceptional items and transfers in respect of specific endowments</td>
<td>10,671</td>
<td>1,082</td>
</tr>
<tr>
<td><strong>SURPLUS ON CONTINUING OPERATIONS AFTER DEPRECIATION</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The income and expenditure account is in respect of continuing activities.

### BALANCE SHEETS AS AT 31 JULY 2007

<table>
<thead>
<tr>
<th></th>
<th>Consolidated</th>
<th>University</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fixed assets</strong></td>
<td>92,166</td>
<td>80,986</td>
</tr>
<tr>
<td><strong>Endowments assets</strong></td>
<td>11,037</td>
<td>10,758</td>
</tr>
<tr>
<td><strong>Current assets</strong></td>
<td>30,939</td>
<td>21,175</td>
</tr>
<tr>
<td>Creditors: Amount falling due within one year</td>
<td>(39,714)</td>
<td>(40,572)</td>
</tr>
<tr>
<td><strong>Net current liabilities</strong></td>
<td>(8,775)</td>
<td>(19,397)</td>
</tr>
<tr>
<td><strong>Total Assets less current liabilities</strong></td>
<td>94,428</td>
<td>72,347</td>
</tr>
<tr>
<td>Creditors: Amounts falling due after more than one year</td>
<td>(7,500)</td>
<td>(2,500)</td>
</tr>
<tr>
<td>Provisions for liabilities and charges</td>
<td>(3,846)</td>
<td>(953)</td>
</tr>
<tr>
<td><strong>NET ASSETS excluding Pension liability</strong></td>
<td>83,082</td>
<td>68,894</td>
</tr>
<tr>
<td>Pension (liability)</td>
<td>(12,278)</td>
<td>(15,031)</td>
</tr>
<tr>
<td><strong>NET ASSETS including Pension liability</strong></td>
<td>70,804</td>
<td>53,863</td>
</tr>
<tr>
<td>Deferred Capital Grants</td>
<td>43,109</td>
<td>39,092</td>
</tr>
<tr>
<td>Endowments</td>
<td>11,037</td>
<td>10,758</td>
</tr>
<tr>
<td>Reserves excluding Pension liability</td>
<td>19,977</td>
<td>10,162</td>
</tr>
<tr>
<td>Pension reserve</td>
<td>(12,278)</td>
<td>(15,031)</td>
</tr>
<tr>
<td>Reserves including Pension liability</td>
<td>7,699</td>
<td>(4,869)</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>70,804</td>
<td>53,863</td>
</tr>
</tbody>
</table>

The financial statements were approved by the Council on 28 November 2007, and signed on its behalf by:

**MR J STANDEN (Chairman of Council) • MRS NJ DUNCUMB (Treasurer) • PROFESSOR D J DREWRY (Vice-Chancellor)**
LOOKING TO OUR FUTURE
Following wide consultation within the University and with partners and stakeholders, the 2007-2012 Strategic Plan has been developed as a response to the rapidly changing environment in which the University operates.

Reflecting both continuity and change, the plan sets out a fresh the institution’s values and mission. It declares that the University’s vision is to promote the exploration, creation and communication of knowledge to enhance regional, national and global communities.

The plan outlines the University’s strategic aims and identifies the mechanisms through which these aims will be achieved, specifying activities and setting out measures to evaluate success.

The corporate strategy has been influenced by the proven achievement of the University in delivering a first-class student experience, the growing significance of the global environment, and the anticipated opportunities that the development of distinctiveness can provide for this increasingly successful institution.

For a copy of the Strategic Plan, please call our Marketing Department on 01482 466526.