



**UNIVERSITY
OF HULL**

**Senior Staff Remuneration and Severance Annual Report
(covering the period 1 November 2018 to 1 November 2019)**

Introduction

The Higher Education Senior Staff Remuneration Code (the Code) was published by the Committee of University Chairs (CUC) in June 2018 and in response University Council subsequently approved a new Senior Staff Remuneration and Severance Policy and Procedure.

In reflecting the provisions of the Code, the University's policy is designed to create a transparent and open system and improve the public's understanding of and confidence in how the salaries of Vice-Chancellors and other senior university staff are determined. The commitment to transparency includes the University publishing a readily accessible annual report.

This report uses a calculation date of the 1 November 2019 in order to align to and allow benchmarking with the Universities & Colleges Employers Association (UCEA) Senior Staff Remuneration Survey and the comparison of pay multiples.

Context

The University of Hull employs more than 2,100 people and had a turnover of c.£190m in 2018/19. The University makes a valuable contribution to the social and cultural life of the city and region as lead partner in City of Culture, acting as an anchor institution in the region, working alongside public sector and commercial organisations in driving productivity and creating a sense of place.

The University inspires over 13,000 students every year and conducts world-renowned research, operating as a global business, recruiting international students and providing teaching internationally, notably in Hong Kong and China, and partnering with a range of international organisations. In recruiting and retaining a Vice-Chancellor, the University is affected by the global market for talent, particularly since significantly higher levels of remuneration available in the US and Australia make it harder to recruit and retain key staff. It is critical the University of Hull is able to attract, recruit and retain the best possible academic and professional leadership.

Remuneration Committee

The University's Remuneration Committee is a committee of the University Council and acts within the remit of Council, and within the delegations given to it by Council and the University Charter. It provides assurance to Council regarding senior staff remuneration.



UNIVERSITY OF HULL

The terms of reference of Remuneration Committee, including the names of members of the committee, who are appointed by Council, can be found in the Senior Staff Remuneration and Severance Policy and Procedure which is available on the University's website.

Specifically, Remuneration Committee will make decisions affecting the emoluments (including severance payments) of the following:

- Vice-Chancellor
- Pro-Vice-Chancellors
- University Registrar and Secretary
- Chief Operating Officer
- Chief People Officer
- Deans of Faculties

The role of Remuneration Committee also covers the oversight and monitoring of the remuneration and severance payments made to other senior staff earning over £100,000 per annum.

The Remuneration Committee is required to meet at least one time per academic year and ordinarily meets in October. Details of the meetings, including the dates of meetings, members' attendance and minutes are published on the University's website.

Key factors in considering reward

The University will ordinarily determine the market rate of a role with reference to the UCEA Senior Salary Remuneration Survey and a standard, local definition of the market within which the University operates. When considering reward the University primarily takes into account an individual's performance and their impact on the achievement of University's goals above. The University also takes into account changes in the market, measures necessary to effectively manage equality issues, the need to recognise developmental progression and retain staff and substantial changes to roles.

Vice-Chancellor Remuneration

The demands on the Vice-Chancellor are complex, operating within a highly competitive environment both nationally and internationally, where student demand for places both at subject and institutional level is increasingly volatile. The Vice-Chancellor's performance is judged through an annual appraisal process of objective setting and monitoring performance against those objectives. Performance is reported to the University's Remuneration Committee annually and this committee is responsible for ensuring the annual remuneration package is commensurate with the Vice-Chancellor's performance and responsibilities.



UNIVERSITY OF HULL

Emoluments of the Vice-Chancellor	Current year (1 Nov 2019)	Previous year (1 Nov 2018 – 31 Oct 2019)
Salary	£229,050	£224,368
Performance related pay	£ 0	£ 0
Benefits	£ 0	£ 3,150
Subtotal	£229,050	£227,518
Pension costs	£ 48,330 (projected)	£ 33,294
Total	£277,380	£260,812

The current value for the university of the pay multiple of Vice-Chancellor earnings against the median of all staff is 6.46¹.

Severance payments (payments made to employees on the termination of employment)

For the period, the total amount of severance paid to staff earning over £100,000 per year was £137,659.

External appointments and expenses

University employees have a responsibility to respect and promote the financial and other interests of the University, with due regard to academic freedom. There is a general duty on all members of staff and lay members of the University to disclose at the earliest possible stage any financial or other interest they may have in any transaction, or proposed transaction, between the University and a third party. The University's Register of Interests is available upon request.

The University operates a single expenses policy which applies to all employees including the Vice-Chancellor and members of the University Leadership Team. Details of the scheme are included in the University's Financial Regulations which are available upon request.

¹ This is calculated using the UCEA Pay Multiples in Higher Education Guidance