

Annual report



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Front-cover image:
Philip Larkin by Martin
Jennings, at Paragon
Interchange.

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This publication can be viewed online at
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A message from the Chancellor



*Baroness Bottomley of Nettlestone,
Chancellor of the University of Hull.*

As I reflect on another year, I recall the University of Hull's long and distinguished history of providing a first-class education and rewarding life experiences to students from all over the world. Each year as Chancellor when I confer degrees at graduation, it gives me great pleasure to play a small part in the ceremonies which are the culmination of years of academic study and commitment. It is inspiring to see the variety of careers and professions that our graduates go on to pursue.

Over the year I have also met many of the University's alumni from across the world who share my sense of pride in the University. It is wonderful to see the success that our graduates have made of their lives and the contribution that they are making.

This is a university which recognises its place within the global economy. Our graduates depart with the skills and knowledge to operate effectively in a professional setting and to enjoy stimulating and rewarding careers.

Let me take this opportunity to congratulate the University of Hull on another successful year. The University continues to go from success to success, with 2010/11 returning record levels of applications, a strong ranking in the National Student Survey and an enviable graduate employability record.

The internationalisation agenda at the University continues to gather momentum. In any given year, 25% of our full-time students are from outside the UK. We value and encourage this mix of international students as it helps to create our diverse and dynamic learning environment. We are a cosmopolitan university with a deserved reputation for establishing lifelong relationships with all our students.

Although these are uncertain times for the higher education sector, I have full confidence that our excellent Vice-Chancellor, Professor Calie Pistorius, and his team will ensure that the University continues to prosper and is well positioned for the challenges and opportunities that lie ahead.

To conclude, I want to add that I am honoured to have been reappointed as Chancellor and I am looking forward to working with my many friends and colleagues over the coming years.

Rt Hon Baroness Bottomley, DL
Chancellor of the University of Hull

A message from the Chair of Council



*John Standen,
Chairman of the University Council.*

Our success in continuing to enhance the quality of the University of Hull in the sector over the last academic year provides the right foundation for us to thrive and prosper in the changing environment that lies ahead. I would like to mention a few of those quality enhancements.

For the sixth successive year, the University was one of a leading group of English universities scoring very highly for overall student satisfaction.

A number of new Deans of Faculty were appointed by the Vice-Chancellor to further strengthen the University's senior team. They are the Dean of the Faculty of Arts and Social Sciences, Professor Alison Yarrington (from the University of Glasgow); the Dean of the Faculty of Science, Professor Steve Kelly (from our own university); the Dean of the Business School, Professor Terry Williams (from the University of Southampton); and the Dean of the Faculty of Health and Social Care, Professor Steven Ersser (from the University of Bournemouth). These new colleagues will be instrumental in driving our reputation higher in research and teaching quality over the coming years.

Our student intake remains competitively strong; the University successfully managed to remain within the HEFCE student number control, and the undergraduate entry tariff has increased.

The international student market has become much more competitive, but the University outperformed its benchmarks both in terms of student numbers and in terms of the income that will be generated from this area of activity.

On the financial front, total income rose by 4.8% (£8.1 million) in the year. Our operating surplus of £15.6 million for 2010/11 represents 8.8% of turnover and has been a significant achievement for the University and its staff. We will be utilising this strong position to invest in the future for our existing and future students and staff.

To ensure that our quality improves over the longer term, we approved a new vision and strategic plan for 2011–2015. The new strategic plan is a fundamentally important milestone in the history of the University. It deals with issues about the role of the University in today's society and powerfully expresses some of the principles that have guided the University's work since its foundation: namely, that a reputation can only be built on academic excellence; that the power of the University is to help build a better commitment to our local communities; and that it is our responsibility to inspire the next generation of students. The Council warmly welcomes the reaffirmation of these founding principles in a 21st-century context.

During the year, the University's Chancellor, Baroness Bottomley of Nettlestone, was re-elected to serve another term. Let me extend my warm congratulations, and those of the members of Council, to the Chancellor – we are delighted that she continues to represent and give benefit to the University.

I would also like to thank the Vice-Chancellor for his effective leadership of the University in the past year and to thank all staff and students for making 2010/11 another year of success for the University.

John Standen
Chairman of the University Council

A message from the Vice-Chancellor



*Professor Calie Pistorius,
Vice-Chancellor.*

The University of Hull experienced a very successful year. Highlights and achievements are emphasised in the report and include the attainment of the coveted 'triple crown' accreditation by the Business School and the students' union's Gold SUEI Award.

A major thrust was the renewal of the University's vision and mission, the establishment of an aspirational organisational culture and the development of a strategic plan for the period 2011–2015. Our new vision is a blueprint for the future, underpinned by a strategic plan that will initiate a period of significant renewal and transformation, and bring about a step change in performance as it steers the University through a period of great change in higher education in the UK.

The essential mission of the University, derived from its founding Charter, is clearly reaffirmed: to 'advance education, scholarship, knowledge and understanding by teaching and research, for the benefit of individuals and society at large'. The plan articulates the University's commitment to effect broader societal outcomes and contribute towards shaping a better future – 'going beyond'.

Striving for academic excellence – in research and enterprise, and learning and teaching – remains the nucleus of our strategy. While recognising the continued importance of discipline-based research and teaching, we shall also promote a set of cross-cutting interdisciplinary themes, described in the report, that address major challenges of both global and local relevance. Only by being a university whose academic endeavours are of world class can we achieve our longer-term vision and bring our influence to bear – enhancing our reputation and standing locally, nationally and internationally.

Engagement is a central theme and is key to being an anchor institution for our communities, providing a valued source of intellectual and cultural leadership, raising educational aspirations and contributing significantly to economic and social redevelopment and growth. An economic impact study highlighted the University's major contributions to its regions.

Empowering people is an equally important aspect of the plan. Students are placed at the heart of the University and we shall continue to enhance the student experience. Empowered staff will bring their knowledge, expertise and commitment to the challenges we face. We shall actively encourage the development of an organisational culture which supports these principles of our vision.

The ambitions and objectives set out in our new plan are demanding, and achieving them will be a challenge. While building upon many areas of strength, we shall also be bold enough to make the changes that will enable us to enhance our reputation and performance. We can only achieve our goals by striving for excellence in all our endeavours, seeking every opportunity to increase quality through innovation.

I would like to take this opportunity to thank the Council, staff, students and alumni as well as the donors, friends and other stakeholders who contributed to the University's successes during 2010/11 and particularly for their contributions to the development of the new vision, mission and strategic plan.

Professor Calie Pistorius
Vice-Chancellor

A new strategic plan

Shaping the future

Over the past year, the University has been developing a new vision and mission for the future, underpinned by a strategic plan that will initiate a period of significant renewal and transformation.

Building on a proud history of achievement, the plan articulates our commitment to shaping a better future for the individual and society. Striving for academic excellence – in research and enterprise, in learning and teaching – remains the nucleus of the strategy and is essential to enhancing our stature and reputation nationally and internationally.

This pursuit of achievement is inspired by an ethos of ‘going beyond,’ a determination to exceed expectations and to encourage our students to strive for excellence in whatever they do in life.

An outstanding student experience is at the heart of the University. We remain accessible to all students with the potential to succeed, regardless of their financial circumstances. Our students also have a strong sense of belonging within an academic community that is diverse, culturally vibrant, stimulating, healthy, safe and supportive, and they are encouraged to develop the distinctive skills and values that will enable them to compete and make a difference in the world.

The University recognises that the quest for knowledge is a global endeavour without boundaries. We therefore pursue internationalisation and participate actively in the world arena. With its strong maritime heritage, our region has historically been a point from which products, services and knowledge have spread around the globe, and the University will play its part in continuing that tradition.

As an anchor institution in its regional communities, the University provides a valued source of intellectual and cultural leadership, bringing its global outlook and multi-campus presence to bear on local challenges. Our regional communities benefit from the University’s presence and activities, as the University benefits from its geographical location and engagement with its communities.

Empowering people is also an important aspect of the plan. Students remain at the heart of the University, and empowered staff will be encouraged to bring their invaluable knowledge, expertise and commitment to the challenges we face.

During the last academic year, an environmental scan and a consultation programme have been carried out so that the views of staff, students, alumni, the Chancellor, Council and Court, and other stakeholders have been taken into account. This feedback has been crucial to the shaping of the strategic planning framework for the University.

The development of the plan could not come at a more opportune time. Higher education in the UK is facing a period of deep and rapid change during which many previous certainties will be challenged, all against a backdrop of severe cuts in public spending. At the same time the demands on universities are increasing, as is the competitive nature of the higher education environment nationally and internationally.

This year’s Annual Report is shaped around the aforementioned themes and priorities of the University’s new vision and mission and strategic plan for the period 2011–2014, providing a succinct overview of academic excellence during the last academic year.

To find out more about the University’s strategic plan and vision for the future, visit www.hull.ac.uk/strategy.





Internationally recognised research profile.



Effective, sustainable and competitive.



Global impact through internationalisation.

‘... advance education,
scholarship, knowledge
and understanding by
teaching and research, for
the benefit of individuals
and society at large’

Royal Charter, University of Hull, 1954



Students at the heart of the University.



Anchor institution.

Anchor institution

Humberside Local Enterprise Partnership

The University has played a leading role in the creation of the Humber Local Enterprise Partnership (LEP) and, subsequently, the Government-approved Enterprise Zone, which focuses on the economic opportunities provided by the emerging offshore wind industry. The aim is to persuade global energy-related businesses to relocate to the Humber region, which would generate thousands of new jobs. The Vice-Chancellor is a member of the LEP Board, and the University is also represented on the LEP Executive.

Work begins on new academy

Construction work on the new academy school in the north of Hull has now started. Juliet Strang has also been appointed as the Principal Designate. The new school, which is to be named the Thomas Ferens Academy, will accommodate 1,250 pupils between the ages of 11 and 16 from the surrounding area. The University is the lead sponsor of the academy and will be working alongside Hull City Council, Wyke Sixth Form College and Wilberforce Sixth Form College to deliver this exciting project for the city. The academy is due to open in September 2012.

Making an economic impact

The University commissioned a report to assess the institution's economic impact. The report found that the global impact of the activities and spending of the University of Hull, its employees and its students, including business interactions, is worth an estimated £591 million to the UK economy. Of this, 80% or £472 million is directly attributable to the Yorkshire and Humber region – representing around 5% of the total value of its economy. Altogether, the University's economic activity is estimated to support 5,600 FTE jobs in the region and a further 1,100 across the rest of the UK.

Impact on local economy revealed by study

A leading think-tank named the University of Hull as one of the most important institutions in the country for supporting the local economy. The Centre for Cities 'Starter for Ten' report looked at the impact of students on urban economies. Undergraduate students at Hull were shown to contribute £233,377,430 to the local economy each year. The figure accounts for 5.4% of the total economic activity of the city and is the seventh-highest in the country.

University in a day

The University welcomed school children from across East Yorkshire to the Hull Campus for a special event during the national Universities Week campaign. 'University in a Day' was organised in conjunction with the Hull Children's University and aimed to show pupils what campus life is all about through a series of specially designed demonstrations and activities. The children met with academics and staff from the Departments of Chemistry and Sport Science and from the Hull Immersive Visualization Environment to learn about their roles and their research.

'Works for You' works for many

Thanks to the University's 'Works for You' mentoring project, 95 people have been helped to rediscover their career paths in the Yorkshire region. The project, which was supported by the Government's Economic Challenge Investment Fund and funded by Yorkshire Forward, helped unemployed or underemployed individuals with higher-level skills (diplomas, degrees or equivalent qualifications) to move towards meaningful employment by pairing them with successful mentors. The volunteer mentors had experience of management – senior management in some cases – in sectors ranging from manufacturing and logistics to retail, recruitment and marketing.

School children's graduation experience

A special graduation ceremony was held at the Scarborough Campus to mark the completion of the latest Children's University scheme. Students from Northstead Community Primary School in Scarborough donned gowns and doffed their caps as they received certificates from Professor John Leach, the University of Hull's Pro-Vice-Chancellor (Engagement). The Children's University sessions, designed to complement the national science curriculum, were taught by staff from the University of Hull. Our students also acted as mentors to the youngsters, passing on their advice and experience.



Artist's impression of the Thomas Ferens Academy.



Emma-Jane Alexander demonstrating the HIVE during University in a Day.



Northstead Community Primary School graduating from the Children's University.

International engagement

The University of Hull has connections around the world. Highlights from this academic year include the following.

Celebration time at GU8 meeting

Professor Barry Winn, then Pro-Vice-Chancellor for Research and Enterprise, represented the University at the GU8 Council of Presidents in Xiamen, which was hosted by President Zhu Chongshi of Xiamen University. The excellent work of GU8 partners in providing students with unique opportunities to study in more than one location – as a part of the global MBA and Masters in Logistics courses – was highlighted during the meeting, and future collaborations were discussed. The meeting coincided with the 90th anniversary celebrations of Xiamen University, which attracted senior university officials from around the world, including Hull's Pro-Vice-Chancellor for Engagement, Professor John Leach.

Prestigious China scholarships boost

The University's successful partnership with the China Scholarship Council (CSC), which resulted in joint funding of PhD scholarships, is to be extended by another three years. The CSC has partnered with only a small number of research-led UK institutions on this initiative. The programme at the University, which was set up in May 2008, has given 30 students from China the opportunity to study for a PhD by covering the costs of tuition fees, travel and living. Taking all its students from China's top-ranking universities, the programme has opened up new partnership opportunities for the University and strengthened existing relationships.

Far East celebrations

Degree celebrations took place in the Far East earlier this year for the University's Hong Kong and Singapore students. There were two celebrations in Hong Kong – one in partnership with HKU SPACE, where the University distance-teaches undergraduate programmes in marketing and accounting, and the second for distant-taught MBA students in conjunction with the agents, Kaplan. Celebrations in Singapore were also for distance-taught MBA students. The celebrations coincided with alumni events in each country, which brought together University staff, alumni and prominent guest speakers.

Celebrating a 25-year partnership

The Department of Modern Languages celebrated a 25-year partnership with a Spanish university during a visit from one of its lecturers. A bilateral agreement between the University and its counterpart in Oviedo, Spain, dates back to 1987, and the collaboration has seen more than a hundred students take part in exchange visits. Agustin Coletes Blanco, from the Facultad de Filosofía y Letras at Oviedo University, has visited Hull every year and this year joined in a series of Spanish language workshops and classes alongside University staff.

Delegation discusses all our futures

Secondary school principals and head teachers from around the world visited the University's Hull Campus to take part in the All Our Futures International Conference. The countries from which the conference attracted delegates included India, Brazil, Nigeria and Norway. The aim of All Our Futures is to present and share international pedagogy and educational practices and provide hands-on experience for delegates, while facilitating links and partnerships to boost the process of exchange between schools in the different participating countries.

Hong Kong partnership launches new degree

Staff from the Department of Social Sciences visited the Far East to launch a new criminology degree at the University of Hong Kong. The BA in Criminology with Psychology is building on the success of the Criminology degree that was introduced in Hong Kong last year. The courses are similar to those taught at Hull and will provide graduates with excellent career opportunities in areas such as welfare services, local criminal justice agencies and government.

Strengthening international partnerships

The Department of Social Sciences has been developing research links with the sociology departments at Kyung Hee University in Seoul, Korea, and the University of Hong Kong, the leading Asian university. The work with Kyung Hee builds on Keith Tester's role as Visiting Professor of Sociology, through which he is helping colleagues to develop the sociological study of religion in a rapidly changing world, while the links with Hong Kong draw together a range of research capabilities in migration, surveillance, human rights and criminal justice processes.



Professor Agustin Coletes Blanco.



African delegation visiting the University (see page 29).



HKU SPACE students on a field trip in Hong Kong.

Enterprise and links with industry

University's business links valued at £20 million

The University's engagement with business was valued at £20 million annually in December 2010, according to the Higher Education – Business and Community Interaction (HE-BCI) survey. This maintained the University's upward trend against the agreed HEFCE measures of income from collaborative research, contract research, consultancy, non-credit-bearing courses, facilities and equipment services, regeneration and development, and IP/commercialisation. As a result, the University has been awarded £1.96 million a year for each of the next four years (2011–2015) through the Higher Education Innovation Fund (HEIF) to continue this work. This is a significant increase on Hull's highest award under the last HEIF funding round.

Centre for Telehealth reports £5 million funding

The University's Centre for Telehealth reported £5 million in external funding for telehealth-related research during HEIF4. The centre pulls together a range of University and partner expertise into a coherent and effective entity focused on delivery. The University leads the NHS Hull heart failure telehealth service, and the regional strategic health authority has commissioned the University to provide monitoring to 600 heart failure patients. In June 2011, the University hosted a national telehealth conference in collaboration with the King's Fund and the Technology Strategy Board.

Expertise brings economic benefits

The East Yorkshire business AB Graphic International (ABGI) has substantially increased output since adopting 'lean manufacturing principles' with support from the University. ABGI, which produces machinery for the labelling and packaging industries, entered into a Knowledge Transfer Partnership (KTP) with the University to embed 'Lean', with its emphasis on efficiency and waste reduction. Suraj Suresh Karayath, a University of Hull engineering graduate, worked with the company to incorporate the lean methodologies into their operations. The initiative helped the company to reduce ongoing operational costs by more than £200,000 annually, and Suraj Suresh Karayath became a permanent member of the ABGI team.

Supporting a greener future

The University has been playing a key role in supporting plans for Britain's first major offshore wind turbine manufacturing plant at Alexandra Dock in Hull. Siemens has selected Associated British Ports' Hull development as the best location for its plant. It hopes to be operational in the first quarter of 2014. The University's educational and research expertise in areas like environmental impact surveys, engineering, logistics and energy policy will be fundamental to the development of the project, which has the potential to create thousands of new jobs.

Championing the cause

The University appointed a senior industry 'champion' to work with the dominant chemical and process industries in the region. Gareth James, formerly Group Head of Technical Management Systems at BP and now a leading consultant in the refining and petrochemicals industry, worked closely with the University and the Cogent Sector Skills Council to develop a new Foundation degree for the refining, chemical and allied industries. The FD in Process Engineering Management was launched in the summer, and more work-based degree-level programmes are under development.

Taking care of business

The University was once again a major player in the Humber Business Week. Highlights of the week included the 'Power of Sport' event, where notable figures from the world of sport examined the impact that sport can have on both businesses and local communities. The University also hosted 'The Naked Entrepreneur', designed to help new and emerging businesses in the region, and was involved in an event entitled 'A Fair Deal for the Humber – Embedding Value from Renewables' at the World Trade Centre, which presented business leaders with a debate on the economic challenges facing the North.

For Entrepreneurs Only

The University teamed up with a group of the region's most powerful business people as part of an initiative to support local entrepreneurs and promote economic growth in Hull and East Yorkshire. The 'For Entrepreneurs Only' group, which is based at the University's Enterprise Centre, held its first seminar during the 2011 Humber Business Week and matched established businesses with fledgling companies at the centre to provide the help, guidance and mentoring that they need to make their enterprises successful.



Assem Allam delivering a lecture on 'The Power of Sport' during Humber Business Week.

Overview of research developments

During the 2010/11 academic year the University has continued to work on areas of research which have had a high impact on society, the economy, public policy, health, education and the environment. Seven interdisciplinary strategic research themes have been established, and these will steer the University's Research Strategy over the coming years:

- connected communities
- creative economy
- energy and the environment
- ethics and social justice
- global economy and security
- health and wellbeing
- international maritime

Examples of research excellence include the sensing nasogastric tube, the commercialisation of the Kingston Speech Valve (a new generation of speech valve for use in speech restoration surgery) and the development of the Allam Building.

The Centre for Telehealth has continued its innovative research, and the exceptional 'lab-on-a-chip' projects continue to cover areas relating to health and wellbeing, energy and the environment, global economy and security, and ethics and social justice.

Other key projects and initiatives within the seven interdisciplinary themes are covered elsewhere in this year's Annual Report.

The past year's research grants totalled £10,814,784.



Barbara Elliott with a unique new feeding tube.

Interdisciplinary themes

Connected communities

Building a sustainable future

The University takes seriously its commitment to share its expertise widely. Professor Stephanie Haywood, Director of the Centre for Adaptive Science and Sustainability (CASS), was the guest speaker at the 'Our World in 2050' climate change event at Beverley High School, which was organised by the Institution of Mechanical Engineers. Professor Haywood's speech examined the issues surrounding climate change and what it is likely to mean to communities in 40 years' time. The aim of the event was to inspire young people to think of ways in which we can adapt our world – transport, technology, and so forth – to meet the current climatic challenges.

Chemists' visit goes off with a bang

The Department of Chemistry linked up with an East Yorkshire school to encourage youngsters to take up science subjects in their future studies. Dr Mark Lorch, Dr Kevin Welham and a group of student chemists held lessons at Driffield School looking at the properties of gases. Some of the experiments on display showed how to create 'instant ice cream' using solid carbon dioxide, how to use a cabbage to measure pH levels and how to make self-inflating balloons.

Educating logisticians of the future

The University has been taking a new approach to helping future recruitment to the logistics industry by developing specific educational initiatives aimed at school children in the region. Its Logistics Institute is home to the first European simulator demonstrator centre for the US business L-3 MPRI, and local school pupils have been trying out equipment which relates to 'real-life' jobs in construction and logistics and offers scenario training for mobile crane drivers, liquid cargo handling, and port and tower crane operators.

Get active – stay active

The University will benefit from the legacy of the 2012 Olympics after being awarded £85,346 of National Lottery funding from Sport England. The 'Get Active' scheme aims to encourage Hull students at both campuses to get fit and active. Over the next three years the University will work with professional sports organisations such as the Rugby Football Union, the East Riding County Football Association and Yorkshire Cricket to introduce sport via campus activities and events held at the halls of residence.

Global Student Forum

In November 2010 the University held the first Global Student Forum (GSF) in Yorkshire and Humberside, enabling school students to critically explore contemporary development issues and their role as global citizens. The aim of the GSF is to change attitudes and actions and to empower young people to work towards a more just and sustainable world. Students were given a DVD of special educational resources so that they could return to their schools and become peer educators – by leading assemblies and broadening awareness of the issues raised at the event.

Hull pupils are making waves

Year 6 students from St Nicholas Primary School in Hull have been making a splash with a project linked to the 2011 Organisational Learning, Knowledge and Capabilities (OLKC) conference, which was hosted by the University in April. The students were asked to create a design around the conference theme of 'Making Waves', representing what it meant to them, and this resulted in some very interesting pictures. The entries were made into a calendar for delegates at the conference.

Teaming up to tackle cancer

One of the city's professional rugby league sides teamed up with the Centre for Magnetic Resonance Investigations (CMRI), where the University conducts cancer research, to raise funds for a revolutionary piece of equipment. Hull FC made the Yorkshire Scan Appeal its charity for the season. They will be aiming to raise part of the £350,000 needed to purchase a magnetic resonance-guided focused ultrasound system. The equipment has limited availability across Europe, and the CMRI would be the first centre in the UK to use it for the treatment of breast cancer.

One Hull of an event

Pupils from Hull primary schools visited the University to take part in a series of workshops and presentations around the 'One Hull of a Rainforest' environmental initiative. The University's Centre for Adaptive Science and Sustainability and the Department of Geography are supporting the project, started by a group of primary school teachers as a way of encouraging their pupils to look at various sustainability issues. Project organisers are looking to raise £250,000 to buy and protect 100 hectares of land in the Maquipucuna reserve in north-east Ecuador.

Creative economy

A colloquy of poets

To mark the passing of 25 years since Philip Larkin's death, the University's Philip Larkin Centre invited 10 of the country's top poets, including John Burnside, Philip Gross, Carol Watts and Susan Wicks, to a special commemoration event. During the weekend, which highlighted Hull's continued commitment to maintaining its extraordinary heritage of poetic invention, the poets shared discussions with the audience, gave readings that included specially commissioned new poems, and joined the audience as Hull's poets performed work in response.

Larkin statue marks 25th anniversary

A statue of the former University librarian and poet Philip Larkin was unveiled as part of a series of events to mark the 25th anniversary of his death. The bronze sculpture, created by Martin Jennings, portrays Larkin with a manuscript tucked under his arm and clutching a trilby hat while rushing for the train. It stands seven feet tall in Hull's Paragon station. 'Larkin 25' was a successful programme of events which drew visitors to the city and broadened the reach of the Philip Larkin Society, which promotes understanding of his work and legacy.

Projecting performance

The University's Department of Drama and Music has invested £70,000 in digital and interactive technologies and has opened a new visualisation-in-performance suite. Drama students at Hull have always benefited from a holistic approach: they each learn about set design, costume making, lighting, sound and directing as well as writing and acting. This latest technology greatly extends the possibilities for staging and performance, enhancing student engagement in the field as a whole.

The write stuff

A new student initiative, supported by iHull and the Philip Larkin Centre, brought out a striking collection of original stories and poems in 2011. Contributions to *Fresh Ink* came from across the University, and publication was marked by a special launch party which featured poetry readings and music. The first edition of the new collection sold out within 30 minutes, and the momentum is good for a second volume to go digital in 2012.

Word of mouth

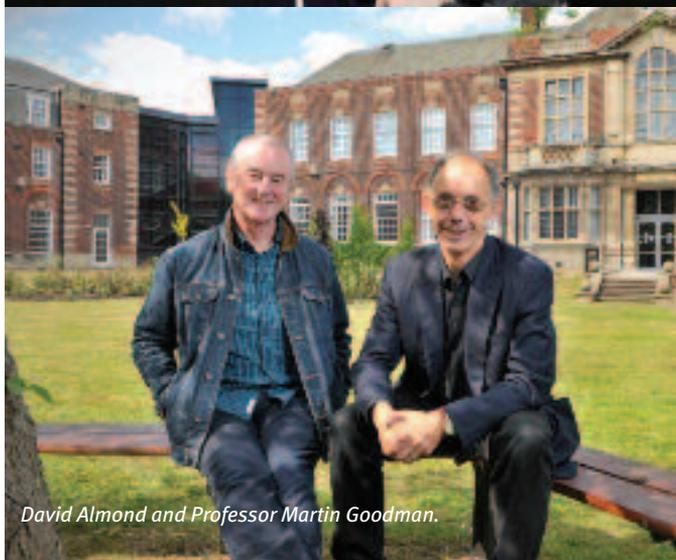
The award-winning author David Almond was the host of the second Annual Children's Writing Event. Best known for the novel *Skellig*, he read passages of his work and took questions from the assembled audience of local school children. The writing events aim to inspire children in their work and encourage the local community to be actively involved in the University. The Oscar-winning actress Emma Thompson was the first headliner in the series, organised by the Philip Larkin Centre.



Experimenting with chemistry.



Digital and interactive technologies with Cat Fergusson-Baugh.



David Almond and Professor Martin Goodman.



Larkin statue at Paragon Interchange.

Energy and the environment

Assessing the winds of change

University experts have been assessing the effects of offshore wind turbines on the sea's sand beds. Dr Stuart McLelland, from the Department of Geography, and Dr Philip Rubini, from the Department of Engineering, have been running a series of experiments in the Total Environment Simulator at The Deep, in combination with computer simulation at the University, to test the extent to which 'scouring' – the creation of holes at the base of the turbine by changes to the hydrodynamics of the tide and wave motion – can occur. The findings will help with the development of the most appropriate protection solutions.

At the heart of the green economy

The Centre for Adaptive Science and Sustainability (CASS) has been in the vanguard of a major drive to develop the Humber region as the centre of the UK's green-energy economy. It played a key role in a £100 million project with ABP and Hull City Council which led to Siemens naming Hull as the preferred site for their wind turbine base, and it has submitted a bid to the Technology Strategy Board to host and contribute to the development of an £80–100 million technology innovation centre for offshore renewable energy. CASS has also organised a series of environmental events during the year, including the inaugural Humber Strategic Industries Lecture, which featured talks from senior figures and experts in the energy sector.

Scour challenge

The Departments of Geography and Engineering, through the Centre for Adaptive Science and Sustainability, have begun work with GRAVITAS Offshore (a partnership between international engineering and construction providers HOCHTIEF, Costain and Arup) in developing concrete foundations for offshore wind turbines. A key challenge of foundation design is the impacts of scour: the removal of seabed material by water flow from around the foundations, which can reduce structural stability. By modelling the scour in the University's Total Environment Simulator and simulating different options using engineering software, the University is helping GRAVITAS to maximise the efficiency of their scour protection and reduce overall costs.

Creating greener jobs

The Centre for Adaptive Science and Sustainability (CASS) won a contract to undertake a major new project commissioned by Yorkshire Cities, an urban policy network for the main towns, cities and city regions in Yorkshire and Humberside. The Green Jobs Project provided an extensive evidence base analysing the region's green economy and provided projections of green economic growth to 2020, along with policy recommendations to all local authorities, city regions and Local Economic Partnerships to support maximum growth. CASS specifically examined the role of research and development, education, and skills and training in the creation of new opportunities.

Hare today, gone tomorrow?

Experts from the University's Centre for Environmental and Marine Sciences have been investigating the effects of biofuel crops on the brown hare. The study looked at how growing miscanthus or 'elephant grass' may affect hares' use of farmland. Dr Phil Wheeler and Dr Silviu Petrovan tracked the movement of hares using radio collars before, during and after the harvesting of crops in order to gain a better understanding of the species' place in the agricultural landscape and to inform future conservation programmes.

Ports are crucial for greener shipping

Researchers from the University have found that port companies are central to cutting carbon emissions in the maritime industry. Their study, entitled *Low Carbon Shipping – A Systems Approach*, looked at the environmental actions taking place in UK ports and compared them with initiatives abroad. Such actions at 72 port locations, including those at Hull, Grimsby and Immingham, were mapped by researchers. The findings reveal that 50% of global container traffic is controlled by 20 port companies, which can take a leading role in helping to reduce greenhouse gas emissions.

Biologists provide insight into lake biodiversity

An international team of scientists led by Dr Domino Joyce, from the University of Hull, found that fish populations in Lake Malawi have DNA signatures similar to those of fish populations in nearby rivers, which means that the lake's population is not entirely exclusive and that fish have moved in and out of the lake during its 4- to 5-million-year history. This is a significant study because it shows for the first time that the lake has had biological 'leaks'.

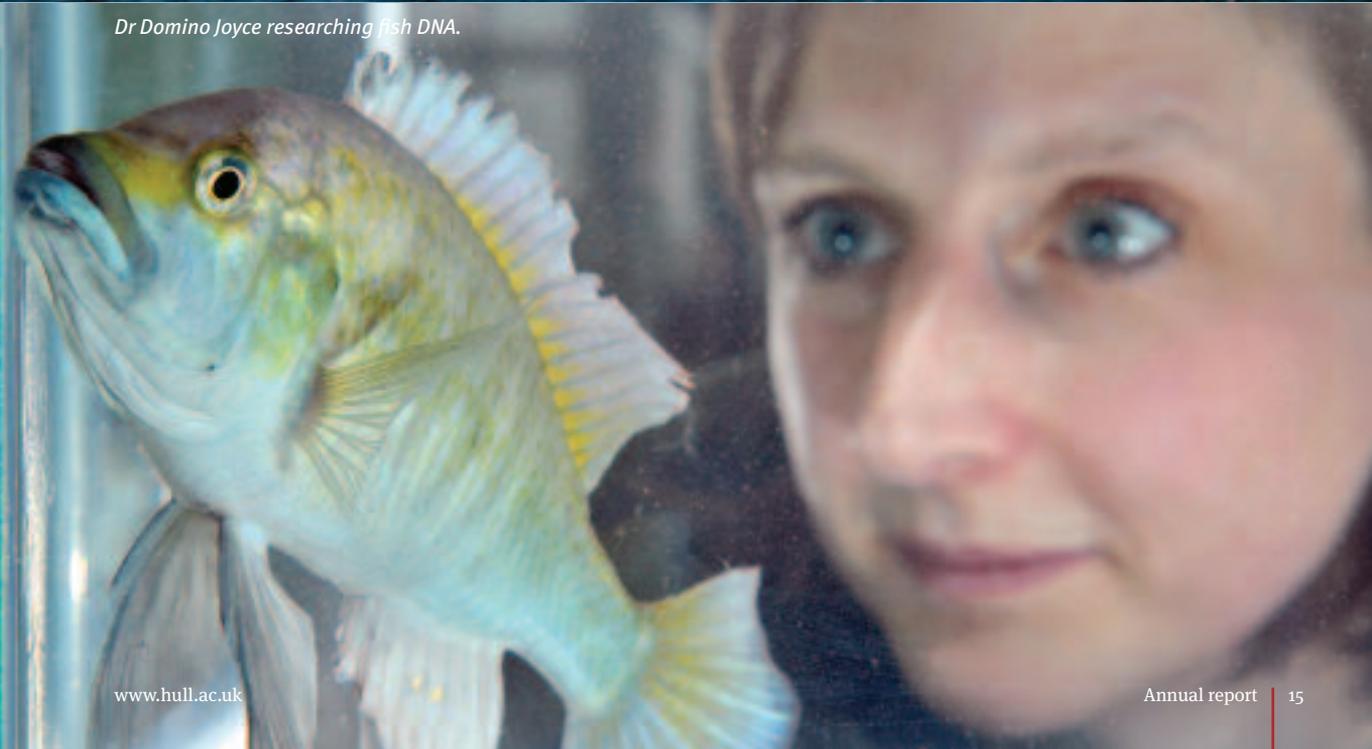


Low-carbon shipping researchers, Professor David Gibbs, Dr Patrick Rigot-Muller and Professor Chandra Lalwani.

Offshore wind turbines at work.



Dr Domino Joyce researching fish DNA.



Ethics and social justice

Big debate on the Big Society

Leading thinkers from business, from private-sector and governmental policy making and from academia explored the meaning of the Big Society from the perspective of applied systems thinking during the 55th annual conference of the International Society for the Systems Sciences (ISSS), which took place at the University in July. Speakers included the renowned management thinker John Seddon, as well as the systems and complexity experts Professor Mike Jackson, former Dean of the Business School; Greg Fisher; and Professor Eve Mitleton-Kelly, Director of the Complexity Research Programme at the LSE.

Black History Partnership launched

The University has been actively involved in the formation of a city-wide partnership promoting the celebration of Black History Month. The Hull Black History Partnership involves representatives from a number of organisations, including the Humber All Nations Alliance, the Hull History Centre, WISE, Hull University Union and the Hull Afro-Caribbean Association. This year's events have included the *Making Freedom* exhibition at the Hull History Centre and educational activities with Key Stage 2 pupils from St Nicholas Primary School in Beverley. A series of lectures have also taken place across the region, with visiting scholars from various parts of the USA.

Ethical business considerations

Experts gathered to share their insight into corporate social responsibility (CSR) and ethical leadership during a one-day conference at the University. Delegates from a range of public- and private-sector organisations, as well as social enterprises, were given both an academic and a practitioner perspective on CSR. At the event, Dr David Harness, from the Business School, announced the launch of a new CSR Forum for businesses which will facilitate discussion, look at the challenges faced and identify opportunities for collaboration in the future.

WISE experts on Capitol Hill

Experts at the University's Wilberforce Institute for the study of Slavery and Emancipation (WISE) launched a new exhibition, entitled *Venture Smith Goes to Washington*, at Capitol Hill in the USA. The event aimed to raise awareness of the story of the self-emancipated African slave Venture Smith among Congressional leaders and the Black Caucus, and to promote the use of educational materials relating to Venture's life. Part of a WISE research project, the display has since visited Hartford in Connecticut, the state where Venture eventually lived, and the Hull History Centre.

Business in the Community

The Business School's membership of Business in the Community (BITC) forms an important part of its Corporate Social Responsibility (CSR) commitments and the school has recently intensified its participation into new spheres of activity. These include participation in corporate networks such as the Regional Peer Network and the Regional Leadership Network, targeted community impact and research collaborations through the Employee Volunteering Project. The CSR coordinator attends the Peer Network and the Deputy Dean participates in the Regional Leadership Forum, both networks bringing opportunities for the school to work in partnership with businesses on CSR issues and provide important avenues for learning from best practice in the field.

Employer-sponsored volunteering schemes

During the academic year, Dr Jo Cook from the Business School undertook collaborative research (facilitated through BITC and two corporate members: Irwin Mitchell Solicitors and Yorkshire Bank) with the University of Sheffield on employer-sponsored volunteering schemes. On completion of this project, the Business School sponsored a joint event with BITC and the University of Sheffield which brought together more than 60 businesses and community and public-sector organisations to discuss the findings of the research and to develop ways of working together to share good practice in this field.

Global economy and security

Air security in the spotlight

A professor from the Hull University Business School has been offering his views on international cargo security in the aftermath of recent threats to US air security. Professor David Menachof warned that the kneejerk reactions displayed by US senators, who called for 100% screening of freight parcels, would not deal with the threat posed by terrorists and could instead make the air industry bankrupt. A threat-based risk assessment was a better alternative, claimed Professor Menachof, who has more than 10 years' experience in cargo security research. His findings were quoted in the international media.

Piracy on the high seas

Dr Risto Talas, from the University's Logistics Institute, has been carrying out research into piracy incidents in the Gulf of Aden and the Indian Ocean. Dr Talas's work revealed that seasonal changes in weather have an effect on the frequency of attacks by Somali pirates, and it suggests that more incidents may occur after ransom payments have been made. His research has also looked at the role of war underwriters and the financial service that they provide in relation to piracy damage and kidnap ransoms in some of the world's most perilous seas.

NATO invite for politics delegation

Professor Caroline Kennedy-Pipe and Dr Matthew Ford, from the Department of Politics and International Studies, were invited to visit the USS *George H W Bush* out in the Western Approaches in June as part of a high-profile delegation of senior Ministry of Defence officials. Landing by fixed-wing Carrier Onboard Delivery vehicle (a twin-prop C-2 Greyhound), Professor Kennedy-Pipe and Dr Ford observed carrier-launched air operations during a NATO training exercise.



Patrolling the high seas.

Health and wellbeing

A healthy outlook

The University won a grant worth £640,000 to develop, manufacture and test a prototype clinical feeding tube. This device means that critically ill patients who need to be fed through nasogastric tubes will be able to receive safer and more secure treatment. Feeding tubes usually need to be inserted into the stomach but can sometimes be misplaced, with serious and even fatal consequences. The new feeding tubes include a fail-safe detection mechanism which will significantly increase nurses' confidence around the delivery of nasogastric feeding to patients. Barbara Elliott from the Faculty of Health and Social Care worked with Professor John Greenman, from the Centre for Biomedical Research to secure this bid.

Cardiology secures heart failure funding

The Department of Cardiology has secured £5 million to study the effects of clopidogrel and aspirin on patients with chronic heart failure. The five-year study, which is the first of its kind in the UK, involves 3,000 patients from 350 sites across the UK and is funded by the National Institute for Health Research's Health Technology Assessment programme. Suitable candidates are being prescribed either aspirin or clopidogrel by their family doctor and are being asked to report how they are feeling, so that our researchers can assess the performance of each drug.

Leading research into heart failure

The University has been awarded €500,000 to investigate the links between heart failure and diabetes, obesity and muscle wasting. SICA-HF (Studies Investing Co-morbidities Aggravating Heart Failure) is taking place in six countries to generate greater understanding of the relationship between heart disease – one of world's most common, serious and costly medical problems – and other conditions. As the lead partner, the University is responsible for coordinating international recruitment and managing the information being collected. It also has special responsibility for screening for heart disease in patients with diabetes.

The health benefits of chocolate

Dark chocolate can significantly reduce the symptoms of chronic fatigue syndrome (CFS), claims a study led by Steve Atkin, Professor of Diabetes and Endocrinology. Subjects of the pilot study were given one of two types of chocolate – one with a high cocoa content and the other without. The research found that polyphenol-rich chocolate eases the effects of CFS, with subjects noting significant improvements to their wellbeing.

Perinatal mental health service launched

Professor Julie Jomeen's research into perinatal mental health and associated support of the Hull and East Yorkshire NHS Maternal Mental Health strategy group led to the creation of a new dedicated perinatal mental health service in Hull and East Yorkshire, which launched in 2011. Research into local midwives' knowledge and skills undertaken by the Faculty of Health and Social Care helped to inform the local developments. The service is designed to include training for practitioners, and Professor Jomeen plans to follow up the original research to assess the improvement in midwives' and health visitors' knowledge and skills.

Speech technology gives voices back

A new technique involving magnets and sensors could eventually see people who have undergone laryngectomy surgery get their voices back. Dr James Gilbert has led a team from the University, the Hull and East Yorkshire NHS Trust and the University of Sheffield to develop the system, which involves placing magnets inside the mouth of the patient. The resulting 3-D magnetic field, picked up by sensors, can then be analysed to identify speech patterns and particular words, allowing the re-creation of the patient's voice.

Vascular disease and cancer treated with 'on-off' switch

Research by Dr Camille Ettelaie from the Biomedical Science Group has identified a cellular 'on-off' switch that could have implications for the treatment of cancer and cardiovascular disease. She and her team found that it was possible to control the release of a protein called tissue factor into endothelial microparticles. Tissue factor is exploited by cancer cells to help speed up growth, but high levels can kill the cell completely. The researchers found that it might be possible, by controlling the 'on-off' switch, to kill a cancer cell without causing a detrimental wider effect.

Lights, chemistry, action!

Photodynamic therapy came under the spotlight after it was found to eradicate some models of cancer. The Department of Chemistry and researchers from ETH Zurich linked light-sensitive molecules with antibodies to target tumour blood vessels. When irradiated with light, the molecules create particles known as reactive oxygen species, which can cause irreparable damage to cells. The researchers found that they could starve cancerous tumours of oxygen and nutrients, causing them to disappear completely – with no regrowth during the following 100 days.

Funding for research into blood clotting

During 2010/11 Professor Khalid Naseem, from the Hull York Medical School, was awarded funding worth a total of £427,000 to run two research programmes aimed at understanding how blood platelets are controlled in order to prevent blood clotting. The first £241,000 was awarded by the Biotechnology and Biological Sciences Research Council (BBSRC), and a further £186,000 was awarded by the British Heart Foundation.

Platelet activity is regulated by several interrelated factors, including structural elements of the blood vessel wall, platelet surface receptors and the coagulation system. Under normal circumstances, these systems are finely balanced to prevent blood loss and maintain vascular function. However, in patients with heart disease, platelets also form blood clots inside the blood vessels which can cause thrombosis and lead to heart attacks.

Daisy Appeal funds University research

In July 2011, the Daisy Appeal made two major donations to the University of Hull.

The first grant of £385,000 was awarded to Professor John Greenman, from the Clinical Biosciences Institute, and Dr Steve Archibald and Professor Steve Haswell, from the Department of Chemistry, for the purchase of a mini-cyclotron – a proton-accelerating machine that generates radioactive atoms for use in medical applications. This table-top cyclotron will be sited at the University for research, while a second, also to be purchased by the Daisy Appeal, will be installed at Castle Hill Hospital and used for the medical imaging of patients. Close collaboration between the two new facilities will ensure that novel developments can reach patients quickly.

A second grant of £580,000 was awarded to Dr Steve Archibald, Professor Steve Haswell and Dr Nicole Pamme, from the Chemistry Department, and Dr Nathan Brown, from Engineering, for the development of a new single-dose radiopharmaceutical production system linked to the table-top cyclotron. The research team will also be developing new drugs which can be employed in the imaging of various cancers as well as heart and neurological diseases. The project will be carried out in partnership with Advanced Biomarker Technology (ABT), manufacturers of microscale cyclotron technology.

International maritime

Europe-wide marine policy project

The University has received nearly €300,000 to take part in a Europe-wide research project assessing the health of the seas. Vectors of Change in Oceans and Seas Marine Life, Impact on Economic Sectors (VECTORS), looks at ecosystems in the waters of Europe. The Institute of Estuarine and Coastal Studies (IECS) is leading the University's team, which includes colleagues from the Law School, the Business School and the Department of Politics. In total, 37 partners from across 15 countries are taking part in this €12.5 million study.

Leading the way on port promotion

Around 25 organisations, including local government, major port operators, shipping companies, and trade and industry specialists, attended a special meeting hosted by the University to discuss the promotion of the Humber ports. As a result of this event, the University's Logistics Institute is now chairing a small working group of senior industry representatives who will be responsible for working out how best to promote the Humber ports nationally and internationally, the aim being to create awareness of the region as a leading port complex.

Noisy neighbours

Nick Cutts, from the University's Institute of Estuarine and Coastal Studies, has been examining the effects of noise on bird populations in estuary areas. Estuaries are vital to many different species of bird because they provide rich and abundant food resources and a safe haven for resting and roosting, out of the reach of predators. As a response to the EU Wild Birds Directive, which requires planners to consider the impact of their activity on bird populations, Mr Cutts is conducting his research with a view to providing better information to stakeholders in estuarine areas.

Sound check

A three-year collaborative project which began in 2010 is looking into the effect of noise on marine animals. The project, led by Newcastle's School of Marine Science and Technology and funded by the Department for Environment, Food and Rural Affairs, aims to provide an evidence-based tool for forecasting the effect. The Hull part of the project is being led by Dr Rafa Perez from the Institute of Estuarine and Coastal Studies. Sound waves operate differently in marine conditions, and there are external influences such as the weather and tidal flows, so this is a technically challenging study.

Learning and teaching

Technology in teaching

University staff and students came together for a special 'Technology Expo' and shared their experiences of using new technologies in learning and teaching. Poster presentations and formal sessions combined to showcase more than 50 examples of practice, including the use of podcasts for training and feedback, online study skills support, and collaborative teaching supported by blogs and wikis. A presentation by the Executive Director of the Sakai Foundation provided an opportunity for staff to find out about the latest developments in the Sakai community.

Crowning glory

Hull University Business School has become the first business school in Yorkshire, and only the 13th in the UK, to earn the highly respected Triple Crown of accreditations for its business and management provision. Representatives of the Business School picked up the third award in the Triple Crown from the Association to Advance Collegiate Schools of Business (AACSB) at a special ceremony in New York. Coupled with accreditations from the European Foundation for Management Development (EQUIS) and the Association of MBAs (AMBA), it completes this prestigious quality mark for business education.

First past the post

The HYMS Postgraduate Centre reached a milestone with the graduation of its first postgraduate student. Ahmed Aburima, who conducted research into PkA signalling in blood platelets under the supervision of Professor Khalid Naseem, received his degree at the winter ceremonies in January. The HYMS Postgraduate Centre was launched in July 2009 and runs taught and research programmes for MD, PhD, MPhil and MSc by Thesis, as well as short courses designed for continuing professional development.

QAA Audit success

The University has undergone a QAA Audit of its collaborative provision, and the results show that confidence can be placed in the soundness of the institution's current and likely future management of the academic standards of its awards. Auditors also stated that confidence could be placed in the soundness of the institution's current and likely future management of the quality of the learning opportunities available to students.

The PhD experience

A unique event held at the University focused on advice and guidance to help PhD students achieve success by developing skills that employers are looking for in an increasingly competitive job market. The PhD Experience Conference 2011 maintained the principles of the 2008 event, which was student-led and the first of its kind in the UK. The original idea came from two students – now graduated doctors – who felt that the PhD was a lonely process despite good support from supervisors and opportunities to meet other postgraduate students.

HUU recognise University staff with new award

Hull University Union (HUU) launched the Outstanding Teaching Award to recognise the contribution of excellent University staff. Amanda Millson of the Department of Computer Science won the inaugural award (based on students' nominations) for her outstanding contribution to the student experience. Staff from the Department of History and Hull University Business School were also shortlisted. The prize was presented at the HUU Awards event in May, which celebrated the achievement of student volunteers in education, welfare, sports and community work.

Employability and Careers Conference

The University's second Employability and Careers Conference was held in July, bringing together University staff and employers to discuss approaches to developing graduate employability skills. PricewaterhouseCoopers were among the employers in attendance to highlight the needs of graduate recruiters. Attended by many members of the University's Employability Network, the event showcased good practice from academic staff in embedding employability skills in the curriculum and underlined the range of career planning support and resources available.



Crowning glory for HUBS.



Burning the midnight oil in the Brynmor Jones Library.



Carol Lambert and Gill Hughes at The PhD Experience Conference.

Student experience

Top 10 for student satisfaction

Student satisfaction at the University is among the highest in the country according to the latest National Student Survey (NSS). The results from the 2011 NSS confirm that Hull has improved its position among the leading universities for student satisfaction and is now ranked joint eighth out of all mainstream English higher education institutions. The University received an overall score of 89% for student satisfaction, a 2% increase on last year. This compares to the national average figure of 83%.

Placement success for HUBS students

Despite the challenging economic climate, the University's Business School students are continuing to gain good work placements with local and national employers thanks to the help of the school's World of Work office. Students can undertake a one-year professional experience placement to gain vital work experience and make sure that their CVs stand out from the crowd. Students have secured placements at a number of prestigious companies and other organisations, including Vauxhall, Hewlett Packard, Microsoft and HM Treasury.

Volunteers recognised at awards ceremony

Volunteers who give up their time to make Hull University Union one of the leading students' unions in the country were recognised at a special ceremony in Asylum. Around 30 awards were presented to volunteers from Hull and Scarborough who have helped in everything from sports, education and welfare to community projects and governance. Hundreds of students attended the event, which included a special guest appearance by the Lord Mayor of Hull, Councillor David Gemmell, OBE.

Hull grabs gold at Best Bar None awards

Hull University Union's nightclub, Asylum, scooped a top Gold Award in the national Best Bar None competition. Achieving a fantastic 99% score from the judges, Asylum was officially named as the second-safest drinking venue in the UK. Best Bar None is an accreditation scheme for licensed premises and is seen as involving the most comprehensive assessment of safety and welfare policies in the industry.

Excellence recognised with top SUEI award

Hull University Union has received a Gold Award from the Students' Union Evaluation Initiative, becoming only the third union in the UK to receive the accolade. With the Gold Award, the initiative recognises sustained excellence in providing for members' needs while they study at university. In addition, it indicates that the University is an organisation which is committed to continuous improvement of the student experience. This year HUU also won a Green Impact Silver Award for its hard work in making the union more environmentally aware.

New Customer Service Desk

In December, a new Customer Service Desk was opened in University House – providing a central interface for the Accommodation Office, Student Administrative Services and Student Financial Services. The customer-focused team deals with a range of queries and processes including registration and fee payments, issue of student house keys, council tax exemption letters and parking permits, as well as requesting any house repairs and advising on issues such as dealing with the Student Loans Company. The Customer Service Desk enables students to resolve multiple queries with just one visit, and feedback from students indicates that this development has enhanced their experience of the University.



The Hull Graduate

Just the job

The University's graduate employability figures have improved from last year, according to the Higher Education Statistics Agency. The latest information shows that 91.8% of full-time undergraduates who received their degree in 2010 went into employment or on to further study within six months of leaving. This is a 1.8% improvement on last year, making the University one of the best in the region for graduate employability. Of those graduates who were in full-time jobs, more than 71% were in graduate-level employment – an increase of 2.4% from last year.

Graduates elevated to peerages

Three University graduates have taken up seats in the House of Lords. Eluned Morgan has been made a Labour peer, having previously served as a Member of the European Parliament and worked in the energy industry. Robert Balchin has taken the title of Lord Lingfield in the County of Surrey, after a notable career as an educationalist and an education adviser. Patrick Cormack also takes a seat in the house after serving for 40 years as an MP.

Internship programme success

University graduates have been benefiting from an internship programme which provides valuable work experience and an opportunity to secure permanent employment. The nature of each placement depends on the needs of the employer, and graduates are typically given a specific project or position for a period of a few months. The scheme is advantageous for the region's businesses as well as former Hull students. The internship programme was formerly funded by Yorkshire Forward and HEFCE after a successful joint bid by the Yorkshire Universities consortium.

New members for HAA Advisory Group

Several new members have been appointed to the Advisory Group which is supporting the Hull Alumni Association (HAA) and helping to strengthen the links between alumni and the University. Work has been taking place during the year to fill vacancies for members appointed by the Vice-Chancellor and the HAA, and the following have accepted offers of appointment: Dr Jane Bennett-Powell; Mr Simon Calver; Dr Judith Donovan; Dr Neil Hudgell; Dr Christine Loh, OBE; and Ms Judith McKenna.

Silver chief scoops gold

Peter Barnes, a Hull graduate and now CEO of the Canadian-based company Silver Wheaton, won an Ernst & Young Entrepreneur of the Year award. Peter, who graduated with a BSc in Economics, won the award in the Mining and Metals category. A chartered accountant with more than 20 years of senior management experience, he was appointed Chief Executive of Silver Wheaton in early 2006. Under his management Silver Wheaton has grown into one of the largest silver companies in the world.

The route to success

The University's Business School has appointed the Harrogate-based career specialists Workmaze Ltd to provide specialist advice and guidance as part of a unique tailored career progression scheme for its graduates. The Alumni Connect scheme offers a range of tools specifically designed to enhance the career skills of former students, including access to the latest recruitment guides and to online journals and research, plus, crucially, an hour of one-to-one personalised career advice and coaching.



Appointments

University appointments



Reappointment of Chancellor

The Rt Hon Baroness Bottomley of Nettlestone has been reappointed as the Chancellor of the University for five years from April 2011. The University Court unanimously approved her reappointment during its Annual General Meeting in

January, noting that she had carried out her duties during her current term of office, which began in 2006, 'with aplomb and to great acclaim'.



Professor Alison Yarrington, Dean of the Faculty of Arts and Social Sciences

Professor Alison Yarrington joined the University in May from the University of Glasgow, where she was Richmond Professor of Fine Art and led the Institute for Art History

in the School of Culture and Creative Arts. She also worked as a Senior Lecturer and as the Dean of the Faculty of Arts at the University of Leicester.



Professor Steve Kelly, Dean of the Faculty of Science

Professor Steve Kelly has taken up his role as the new Dean of the Faculty of Science. Professor Kelly completed his MSc and PhD at Hull and returned to the Chemistry Department in 1995, taking on

several key positions within the department over the subsequent years. He has been the Faculty of Science's Acting Dean since January 2011.



Dina Lewis, Dean of the Faculty of Education

Dina Lewis has been reappointed as the Dean of the Faculty of Education. Ms Lewis lectured in work-based learning in the Centre for Lifelong Learning from 2001, after working at the University of

Lincoln to establish a cross-faculty Work-Based Learning degree programme. She became Head of the Centre for Lifelong Learning in 2004.



Professor Terry Williams, Dean of Hull University Business School (HUBS)

Professor Terry Williams has been appointed as the new Dean of Hull University Business School (HUBS). Professor Williams has worked in both the public and the private

sector, having begun his career as a Lecturer at the University of Strathclyde while completing his PhD in operational research. His most recent role was as Professor of Management Science and Head of the School of Management at the University of Southampton.



Simon Attwell, Interim Chief Finance Officer

Simon Attwell took up his role as the Interim Chief Finance Officer in June. A Fellow of the Institute of Chartered Accountants in England and Wales, Simon qualified in 1973 and has since worked in high-

profile financial institutions, both in the public and in the private sector.



Professor Steven Ersser, Dean of the Faculty of Health and Social Care

Professor Ersser joins Hull from Bournemouth University, where he was Professor of Nursing Development and Skin Care Research in the School of Health

and Social Care. He has also held positions as Reader in Nursing and Head of Nursing Development at the University of Southampton's School of Nursing and Midwifery.



Andrew Snowden, Interim HR Director

Andrew Snowden has been appointed as the Interim HR Director. Formerly an Interim HR Director at the University of Southampton, Andrew has also worked in HR roles at City

University, the University of Wolverhampton, Manchester Metropolitan University, the University of Central Lancashire and the University of Manchester Institute of Science and Technology.

New Council appointments

During the last academic year new members were appointed to the University Council, which is the University's governing body and is responsible for its strategic direction. These are:



David Gibbs is Professor of Human Geography in the Department of Geography. He joined the University in 1996 and was the Director of the Graduate School before taking on his current role as Head of Department for Geography.

Simon Attwell has taken up a role on the Council in his capacity as Interim Chief Finance Officer. (See University Appointments for more details.)

Other appointments



Trustee role for Hull professor
Professor Ian Cowx, from the University's Hull International Fisheries Institute, part of the Department of Biological Sciences, has been appointed a Trustee of the Rivers Trust with a specific remit to promote coarse fisheries

and advise on issues around the impact on fisheries of small-scale hydropower schemes that are proliferating throughout the UK. The Rivers Trust is an umbrella organisation established to represent the rivers trust movement in England and Wales, and it is the most rapidly growing charity in the UK. It promotes practical and sustainable solutions to environmental problems in our rivers.



Professor advises on public procurement and spending
Professor Christopher Bovis, from the Law School, has been advising government officials from the home nations, Europe and around the world about public procurement contracts. As

well as being an official adviser to the UK Government, Professor Bovis has worked with the EU Commission and the United Nations on a training scheme for national judges, high-level public-sector executives, ministries and governments. He has also acted as an adviser to military officials in Australia, showing them how to develop multi-billion-pound contracts.



Teaching Fellowship Awards 2011

Each year the University recognises innovation and excellence in learning and teaching through the University Teaching Fellowship scheme. The University Teaching Fellows for 2011 were announced recently: they are Dr Jane Bunting (Department of Geography), Robert Consoli, Dr Tanko Ishaya, Dr Robert Mackay (School of Arts and New Media) and David Overton (Scarborough School of Education).



REF panellists appointed

Five academics from the University have been appointed as panellists for the Research Excellence Framework (REF) in 2014. The REF replaces the Research Assessment Exercise (RAE) as the system for assessing the quality of research in higher education institutions in the UK. The panellists are Professor John Leach (Education sub-panel), Professor Terry Williams (Business and Management sub-panel), Professor Lynn Frostick (Geography and Environmental Studies and Archaeology sub-panel), Professor Stephanie Haywood (General Engineering sub-panel) and Professor Ann Heimann (English Literature and Language sub-panel).

Achievements



Top of the class

Dr Graham Scott, from the University's Department of Biological Sciences, has received an Ed Wood Teaching Award. The award recognises lecturers who excel at engaging, motivating and

inspiring their students and who have influenced and enhanced students' achievements and colleagues' practices within and beyond their own institutions. The Ed Wood Teaching Awards are named in honour of Professor Edward J Wood, who established and became the first Director of the Learning and Teaching Support Network for Bioscience, now the UK Centre for Bioscience.



Prestigious book awards for three WISE men

Three professors from the Wilberforce Institute for the study of Slavery and Emancipation (WISE) have scooped top literary awards. Professor David Richardson co-

wrote the *Atlas of the Transatlantic Slave Trade*, which won the Association of American Publishers Hawkins Award and top prize at the American Publishers Awards for Professional and Scholarly Excellence. Professor Kevin Bales received the University of Louisville Grawemeyer Award for *Ending Slavery: How We Free Today's Slaves*. Emeritus Professor Gary Craig's work *Child Slavery Now* was voted joint winner of the Policy Press's Most Important Book of the Year award.



European honour for chemistry professor

Professor Bernard Binks was awarded the ECIS-Rhodia Prize for 2011 by the European Colloid and Interface Society at a conference in Berlin. The prestigious award is

given to a European scientist for original work of outstanding quality which has been made public in the previous five years. As a member of the University's Surfactant and Colloid Group, Professor Binks helped to develop so-called dry water – a mix of water molecules and nanoparticles such as silica and air which reverts to liquid form when it comes into contact with skin.



Creating history

Articles by three historians from the University have been featured in a collection of the 35 'most respected' articles published by Britain's oldest historical journal. The articles, written by Glenn Burgess, Professor of Early Modern History and Pro-Vice-Chancellor, Learning and Teaching; Peter Wilson, Grant Professor of History; and David Omissi, Senior Lecturer in Imperial History, were chosen as part of the *English Historical Review's* 125th anniversary celebrations. Selection of the top 35 articles was based on the number of times the journal papers were accessed over the last 12 months via the Oxford Journals and JSTOR websites.



Leading the way for online teaching

Shirley Bennett, from the University's Centre for Educational Studies, has been awarded the Teaching with Sakai Innovations Award (TWSIA) for distance-taught

or hybrid higher education courses. The award recognises excellence in teaching and learning through innovation. The awards are judged by a panel which looks at how the nominated course is designed and how it engages and challenges students. Shirley leads the Master of Education in eLearning programme, which is taught entirely online and attracts students from across the UK and from overseas.



Multi-campus strategy

Developments at the Allam Building

Construction work got under way at the new Allam Building on the Hull Campus. The new building, made possible by a £1.5 million donation from the Hull businessman Dr Assem Allam, will house two research centres, one focusing on cardiovascular and metabolic research and the other on cancer. It will be home to new specialist equipment and will bring academics from Chemistry and Biological Sciences together with colleagues from the Postgraduate Medical Institute and the Hull York Medical School.

All change at the Scarborough Campus

Staff and students at the Scarborough Campus returned to a transformed site for the start of the new academic year, after a £2.4 million revamp of facilities. The work has included a major expansion of the Keith Donaldson Library, which now incorporates the majority of open-access IT facilities and spaces for social learning. Other changes include a new students' union area (complete with shop), new teaching rooms, and a refurbishment of the catering facilities and halls of residence.

ICT Department restructure

A review of the University ICT Strategy has been completed to ensure that it aligns with the organisational strategy, acknowledges trends and adopts best practice. Service quality and customer focus are at the heart of the new strategy, along with a commitment to deliver value for money. The reorganisation has included an upgrade of infrastructure to meet higher demand from students and staff, as well as the refreshment and replacement of existing systems.

New-look health and fitness centre

Following nearly £200,000 of investment, a new state-of-the-art health and fitness suite was unveiled at the Hull Campus. The new gym features the latest cardiovascular and resistance equipment, supplied by Lifefitness. As part of the work, the sports centre underwent a refurbishment to create a dedicated performance area to allow personal trainers to provide advice and feedback to their clients.

University receives EcoCampus bronze award

As part of its ongoing participation in the EcoCampus National Award Scheme, the University achieved the first level and was awarded the Bronze Certificate for introducing an environmental management system (EMS) across the University. Launched by HEFCE in 2005, EcoCampus is a national EMS and award scheme for the further and higher education sectors. It enables universities to identify, evaluate, manage and improve their environmental performance and practices.

Distinguished visitors

The University welcomed a host of distinguished visitors during 2010/11.

The Archbishop of York, the Most Revd and Rt Hon Dr **John Sentamu**, visited the University in October 2010 to hold a question-and-answer session with Hull students in the University Chapel before meeting the Vice-Chancellor, Professor Calie Pistorius.

Representatives from the world of politics also included the Hull North MP, **Diana Johnson**, who visited the University's Aimhigher Humber project team to meet Year 9 and Year 10 learners from Newland School and talk about their Aimhigher and widening-participation experiences, their educational and career aspirations and the key influencing factors in their lives to date.

In November 2010, the Rt Hon **Robert Goodwill, MP**, who represents Scarborough and Whitby, opened the newly expanded Keith Donaldson Library during a special ceremony at the Scarborough Campus. The library revamp is part of a £2.4 million refurbishment of key sites at the campus.

The Lord Mayor of Hull, **Councillor Colin Inglis**, opened the All Our Futures International Conference at Hull, which attracted delegates from India, Brazil, Nigeria and Norway, among other countries. Activities during the week-long event included visits to local schools and conference presentations, ending with a special closing ceremony at Winifred Holtby School attended by the Rt Hon **Alan Johnson**, the Hull West and Hessle MP.

Finland's Ambassador to the UK, **HE Pekka Huhtaniemi**, visited the University and the Maritime Historical Studies Centre at Blaydes House to discuss business and cultural links between the city and his country. The University of Hull has links with the University of Helsinki and other higher education institutions in Finland, and operates a number of European Research Grant projects with Finnish partners.

Business leaders from across the region were invited to the Business School in March 2011 as it hosted the national outside broadcast for the BBC coverage of the Budget. The coverage was presented by the *Politics Show's* **Anita Anand** and broadcast live on BBC2 and the News Channel.

Businessmen and -women from across Yorkshire were also invited to a guest lecture by the British business ambassador **Digby, Lord Jones of Birmingham**, who discussed the importance of investment in education.

There were many more high-profile visits by renowned individuals from the world of business during the year, including the President of the Institution of Mechanical Engineers, **John Wood**, who praised the University for its newly refurbished Engineering Innovation Institute during a visit to the Hull Campus in January, and **Simon Calver**, a Hull alumnus and CEO of LOVEFiLM, who visited in March to deliver a guest lecture that contained key advice to entrepreneurial students at the University.

Another Hull alumnus and successful businessman who visited the University was **Larry Hirst, CBE**, the former chairman of IBM Europe, Middle East and Africa. He was the guest speaker at a special celebration dinner to mark the achievements of the University's MBA students and wish them luck before they embarked on the final stages of their programme of study.

But the focus was not all business in 2010/11. Several notable figures from the creative arts were among our visitors. They included the author **Kate Mosse**, who took her audience deep into the world of her number-one bestseller *Into the Labyrinth* during a talk in April, and the acoustic guitar virtuoso and singer-songwriter **Jon Gomm**, who held a masterclass with students at the Scarborough Campus.

The pioneering game design studio **Hide&Seek** also held a student masterclass at Scarborough, and the campus welcomed two more well-known individuals from the computer games industry: **John Broomhall**, a multi-faceted audio content provider who has many years' experience in the industry and who won a Recognition Award from the Game Audio Network Guild of America; and **Jerry Ibbotson**, the founder and Creative Manager of Media Mill, which produced the audio on the original *World Rally Championship* game for the PlayStation 2 and has since worked on more than 30 titles across all platforms.

The celebrated broadcaster, journalist and author **Dame Jenni Murray, OBE**, was the special guest speaker at a dinner to celebrate the 25th anniversary of the University's Centre for Gender Studies in May 2011. During her visit, the presenter of Radio 4's *Woman's Hour* recounted memories of her student days at the University in the early 1970s.

Shaheen Sardar Ali, Professor of Law at the University of Warwick, visited Hull to give a seminar on Islamic law since the invasion of Iraq. She served on the National Commission of Inquiry on Women and on the Prime Minister's Consultative Committee on Women in Pakistan.

As well as notable individuals, the University welcomed a number of international delegations during 2010/11.

Following the African Leaders in Education Summit in London, where vice-chancellors and other educational professionals gathered to share new ideas on development, a delegation of vice-chancellors and other senior managers from Africa's universities visited the University to explore partnership opportunities.

A delegation from the Phitsanulok Municipality in Thailand took a tour around the Hull Campus during their visit and met some of the 27 Thai students currently studying at Hull. The delegates were here to find out more about higher education in the UK and the learning resources available at the University.

In June 2011, a delegation of distinguished scholars and senior administrators from Alexandru Ioan Cuza University of Iasi, Romania's oldest and most respected university, visited the University of Hull to find out more about our quality values. The delegation met with colleagues from Science, Arts and Social Sciences, the Business School and the Scarborough Campus, as well as key administrative units.

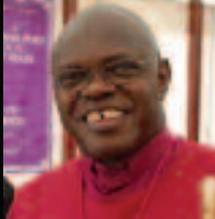
Representatives from the National Centre for Students' Assistance Administration in China visited the Hull Campus to find out more about studying at the University. The delegates were on a training programme and came to the University to meet staff and learn about the support and assistance that Hull provides for UK and international students.

The University's Careers Service welcomed a delegation from the University of Kecskemét in Hungary in March. The visitors were in Hull to find out more about the development of a careers service and the importance of employer liaison activities.

And the University welcomed a group of students from Germany who were here to get a taste of student life in England. The 58 students, who were in their last year of high school, began their experience at the Scarborough Campus, where they took part in taster sessions laid on by the School of Arts and New Media. They also enjoyed a samba workshop and were given a tour of the campus.

- (1) Most Revd and Rt Hon Dr John Sentamu. (2) Diana Johnson, MP.
 (3) Rt Hon Robert Goodwill, MP. (4) Councillor Colin Inglis.
 (5) Rt Hon Alan Johnson, MP. (6) HE Pekka Huhtaniemi. (7) Anita Anand. (8) Digby, Lord Jones of Birmingham.
 (9) Professor Shaheen Sardar Ali. (10) John Wood.
 (11) Simon Calver. (12) Larry Hirst, CBE. (13) Kate Mosse.
 (14) Jon Gomm. (15) John Broomhall. (16) Jerry Ibbotson.
 (17) Dame Jenni Murray, OBE. (18) A delegation of vice-chancellors and other senior managers from Africa's universities.
 (19) A delegation from the University of Kecskemét in Hungary.

(1)



(10)



(2)



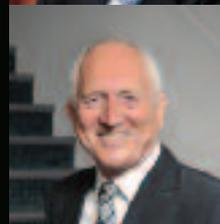
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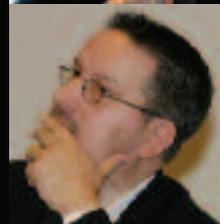
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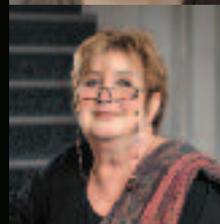
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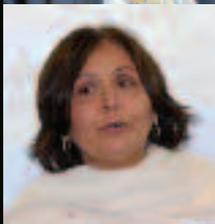
(8)



(17)



(9)



(18)



(19)



Conference highlights

The University organised and hosted a number of high-profile conferences during the last academic year, covering everything from health and education to business and science.

Health professionals, policy makers and researchers from around the UK discussed the latest developments in the field of telehealth at a major conference in June. The event, which was organised by the University's Centre for Telehealth in collaboration with the King's Fund and the Yorkshire and Humber Health Innovation Education Cluster, attracted more than 230 delegates and focused on the implementation of telehealth technologies, which enable remote monitoring and support of patients with long-term illnesses.

In March, researchers and academics got the chance to learn more about how they can influence science policy at a special event held at the Hull University Business School. The Newton's Apple workshop, which was the first of its kind in the North, gave PhD students, early-career researchers and academics advice on how they can influence funding and policy even in these difficult economic times.

PhD students and academics from nine countries gathered at the Business School for the prestigious Organisational Learning, Knowledge and Capabilities 2011 conference. Highlights of the four-day event included keynote addresses by Amy Edmondson, Professor of Leadership at Harvard Business School, and Elena Antonacopoulou, of Liverpool Management School.

Playgoers were given the chance to be part of a unique theatrical experience when the University hosted a special conference – organised by Professor Katharine Cockin, Head of English – celebrating the centenary of the founding of the Pioneer Players, a leading theatre society associated with women's suffrage. Audience members were invited to portray one of the 50 great women of the past who appear in the women's suffrage play *A Pageant of Great Women*.

The Faculty of Education organised conferences, talks and other activities in November 2010 as part of Engagement Week, which aimed to showcase the faculty's work. Students from Longhill Primary School were among those attending. They interviewed the Vice-Chancellor and filmed delegates enjoying the various activities.

In the same month, the Faculty of Health and Social Care hosted the 2010 RCN Research Society Yorkshire and the Humber Forum, which featured presentations and discussions on a variety of subjects, including teenage sexual health in the East Riding and how to support student nurses' learning.

The University's Institute of Estuarine and Coastal Studies hosted the Estuarine and Coastal Sciences Association local meeting in April. The event, organised by Professor Mike Elliott, covered all scientific and management aspects of the Humber Estuary and the east coast from the Wash to the Tees Estuary.

Speakers from Israel, France, Belgium, Canada, Australia and the UK attended the *Metacognition: Where Next?* conference in November 2010, which featured a keynote address by Professor Asher Koriati, an eminent academic in cognitive psychology.

Celebrating success

At the graduation ceremonies during the year, the University conferred honorary degrees on some remarkable individuals who were recognised for their contributions in a range of fields.

At the winter degree ceremonies, five individuals were awarded honorary degrees. These were the High Court Judge **Mrs Justice Eleanor King**, DBE; the human-rights campaigner **Helen Bamber**, OBE; the founder of the Marvell Press and Philip Larkin expert **Jean Hartley**; the politician, author and journalist **Christopher Mullin**; and the Caribbean activist, author and solicitor **Dr Richard Hart**.

Honorary doctorates were conferred on several notable figures at the summer ceremonies in July. Degrees went to the local businessman and philanthropist **Assem Allam**; the President of the Commonwealth of Dominica, **His Excellency Dr Nicholas Liverpool**; the former MP **Lord Patrick Cormack**; the Headmaster at Robert Clack School in Dagenham, **Sir Paul Grant**, who is a Hull graduate; the former professional rugby league player **Steve Prescott**, MBE; the heart specialist **Dr Clive Aber**; Her Majesty's Chief Inspector of Prisons, **Nicholas Hardwick**, CBE, another Hull graduate; the engineering industry specialist **Martin Temple**, CBE; and **Professor Erik De Clercq**, who is an academic and a leading expert in antiviral chemotherapy.

Lectures at the University

Illustrious guests from the world of academia and beyond once again graced the University's public lecture series in 2010/11.

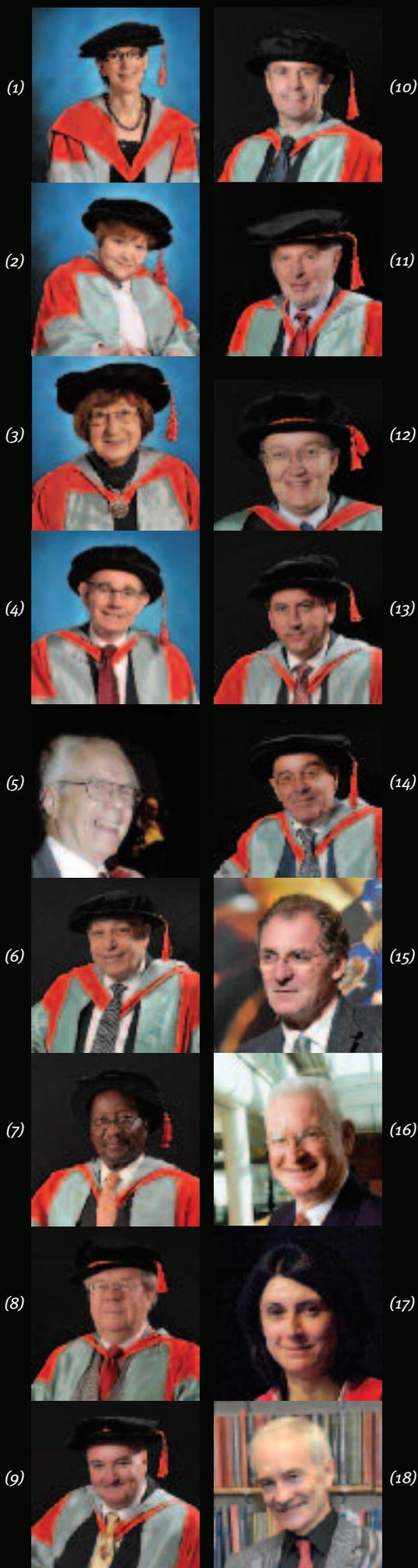
The former Poet Laureate **Sir Andrew Motion** visited the University in October 2010 to deliver the Ferens Distinguished Lecture. The lecture, which was part of the Larkin25 programme of events, looked at the ways in which Philip Larkin's reputation was changed by the publication of the *Collected Poems*, the *Selected Letters* and his own biography and how it has continued to change over the last 25 years.

The 2010 Annual Peter Thompson Lecture was presented by **Dr Helmut Sohmen**, Chairman of the shipping industry heavyweight BW Group Ltd. Dr Sohmen shared his extensive professional experience and discussed the increased involvement of government in the maritime industry. Now in its fourth consecutive year, this prestigious public lecture recognises the generosity of Dr Peter Thompson, OBE, JP, in endowing a chair in the University's Business School.

Usha Goswami, Professor of Cognitive Developmental Neuroscience at the University of Cambridge, was the speaker at the 2010 St John's College Lecture, held in October. The lecture revealed that the fundamental difficulty for children with dyslexia is in analysing the sounds of words, suggesting that music could offer a useful remediation. Professor Goswami has received a number of awards during her career, including the British Psychology Society Spearman Medal and the Norman Geschwind-Rodin Prize for dyslexia research.

This year's Centre for British Politics (CBP) Annual Norton Lecture was presented by **Professor Arthur Aughey**, from the University of Ulster. His lecture, entitled *'With a Shrug of the Shoulders': Is England Becoming a Nation Once Again?*, argued that in the last decade the English have begun to reconsider their Englishness in relation to Britishness and a resurgent Celtic nationalism. Professor Aughey is one of the CBP's Senior Fellows and was a postgraduate student in the Department of Politics and International Studies in the 1970s.

- (1) Mrs Justice Eleanor King, DBE. (2) Helen Bamber, OBE.
 (3) Jean Hartley. (4) Christopher Mullin. (5) Dr Richard Hart.
 (6) Assem Allam. (7) His Excellency Dr Nicholas Liverpool.
 (8) Lord Patrick Cormack. (9) Sir Paul Grant. (10) Steve Prescott, MBE. (11) Dr Clive Aber. (12) Nicholas Hardwick, CBE.
 (13) Martin Temple, CBE. (14) Professor Erik De Clercq.
 (15) Sir Andrew Motion. (16) Dr Helmut Sohmen.
 (17) Usha Goswami. (18) Professor Arthur Aughey.



Accounts overview

Consolidated income and expenditure account for the year ended 31 July 2011

	2011 £'000	2010 £'000
Income		
Funding Council Grants	61,960	59,416
Tuition Fees and Education Contracts	74,522	69,894
Research Grants and Contracts	9,764	9,715
Other Income	29,552	28,860
Endowment and Investment Income	597	459
Total Income	176,395	168,344
Expenditure		
Staff Costs	89,527	88,261
Other Operating Expenses	59,438	56,301
Depreciation	7,482	7,629
Interest Payable	687	1,303
	157,134	153,494
Exceptional Early Leaver costs	3,653	0
Total Expenditure	160,787	153,494
Surplus on continuing operations after depreciation of tangible fixed assets at valuation and before tax	15,608	14,850
Taxation	0	0
Transfer from/(to) accumulated income within specific endowments	21	(14)
Surplus after depreciation of tangible fixed assets at valuation and disposal of assets, tax and exceptional items and transfers in respect of specific endowments	15,629	14,836

The income and expenditure account is in respect of continuing activities

Consolidated statement of Historical Cost Surpluses and Deficits for the year ended 31 July 2011

	2011	2010
	£'000	£'000
Surplus on continuing operations before taxation	15,608	14,850
Difference between an Historical Cost Depreciation Charge and the Actual Depreciation Charge for the Year Calculated on the Revalued Amount	47	47
Historical Cost Surplus for the year before and after taxation	15,655	14,897

Statement of consolidated total recognised gains and losses for the year ended 31 July 2011

	2011	2010
	£'000	£'000
Surplus on continuing operations after Depreciation of Assets at Valuation and Disposal of Assets and before transfers in respect of specific endowments	15,608	14,850
Appreciation of Endowment Asset Investments	423	924
New Endowments	156	314
FRS17 actuarial gain/(loss) recognised in pension schemes	328	(1,059)
Net Movement on Specific MRI reserve	300	680
Total recognised gains relating to the year	16,815	15,709
Reconciliation		
Opening Reserves and Endowments	37,409	21,700
Total recognised gains for the year	16,815	15,709
Closing Reserves and Endowments	54,224	37,409

Balance sheets as at 31 July 2011

	Consolidated		University	
	2011 £'000	2010 £'000	2011 £'000	2010 £'000
Fixed assets				
Tangible assets	110,016	107,089	110,016	107,089
Investments	4,556	4,256	4,556	4,256
	114,572	111,345	114,572	111,345
Endowment assets	11,706	11,148	11,706	11,148
Current assets				
Stocks	93	87	93	87
Debtors	13,454	9,775	13,454	9,775
Investments	44,520	33,880	44,520	33,880
Cash at Bank and in Hand	357	395	357	395
	58,424	44,137	58,424	44,137
Creditors: Amounts falling due within one year	(33,831)	(35,791)	(33,831)	(35,791)
Net current assets	24,593	8,346	24,593	8,346
Total assets less current liabilities	150,871	130,839	150,871	130,839
Creditors: Amounts falling due after more than one year	(6,575)	(6,875)	(6,575)	(6,875)
Provisions for liabilities and charges	(4,598)	(992)	(4,598)	(992)
Net assets excluding pension liability	139,698	122,972	139,698	122,972
Pension liability	(28,431)	(30,204)	(28,431)	(30,204)
Net assets including pension liability	111,267	92,768	111,267	92,768
Deferred capital grants	57,043	55,359	57,043	55,359
Endowments	11,706	11,148	11,706	11,148
Reserves				
Designated MRI Reserve	5,078	4,778	5,078	4,778
Revaluation Reserve	2,422	2,469	2,422	2,469
	7,500	7,247	7,500	7,247
General reserve excluding pension liability	63,449	49,218	63,449	49,218
Pension reserve	(28,431)	(30,204)	(28,431)	(30,204)
General reserve including pension liability	35,018	19,014	35,018	19,014
Total	111,267	92,768	111,267	92,768

The financial statements were approved by the Council on 22 November 2011, and signed on its behalf by:

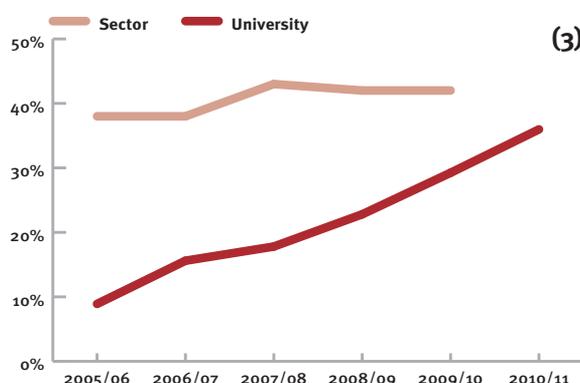
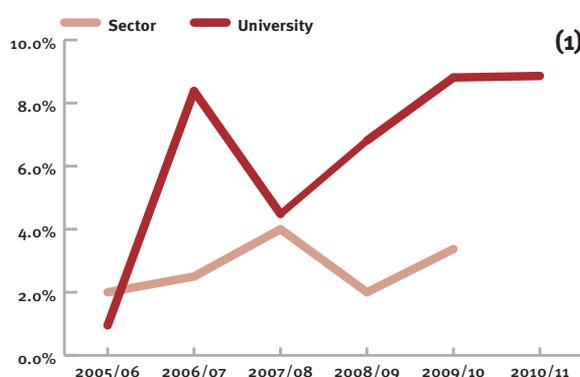
MR J. STANDEN (Chairman of Council) MRS N.J. DUNCUMB (Treasurer) PROFESSOR C.W.I. PISTORIUS (Vice-Chancellor)

Consolidated Cash Flow Statement for the year ended 31 July 2011

	2011 £'000	2010 £'000
Cash flow from operating activities	15,999	23,129
Returns on investments and servicing of finance	230	76
Capital expenditure and financial investment	(5,327)	(6,228)
Management of liquid resources	(10,640)	(16,831)
Financing	(300)	(275)
(Decrease) in cash in the year	(38)	(129)

Reconciliation of net cash flow to movement in net funds/(debt)

	2011 £'000	2010 £'000
Decrease in cash in the year	(38)	(129)
Inflow from liquid resources	10,640	16,831
Change in net debt resulting from cash flows	10,602	16,702
Decrease in Debt	300	275
Movement in Net Funds in the Period	10,902	16,977
Net Funds at 1 August	27,100	10,123
Net Funds at 31 July	38,002	27,100



(1) Historical cost surplus as a percentage of total income

The University's surplus is above the sector average, providing long term sustainability.

(2) Liquidity as days of expenditure

Liquidity has strengthened over the last three years, partly due to surplus movement, and now exceeds sector average.

(3) General reserves as a percentage of total income

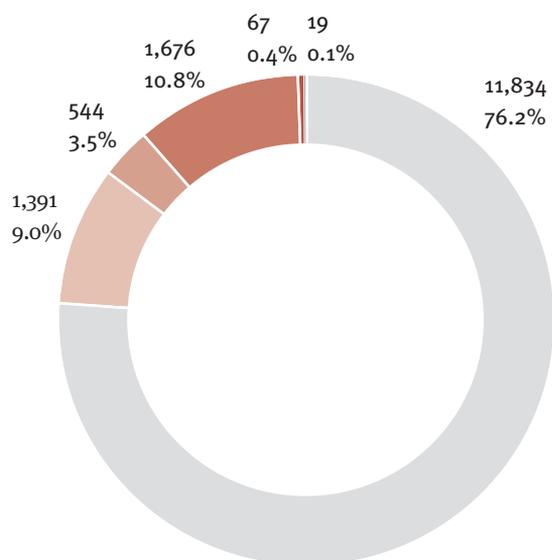
General reserves (excluding pension liability) have risen over the last six years, reflecting the University's improved financial performance and are now almost at sector average.

Student profile

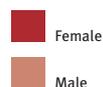
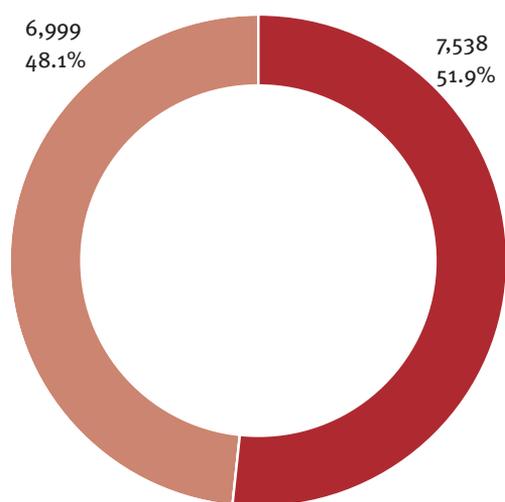
	FT/PT	07/08			08/09			09/10			10/11		
		H/EU	Int	Total									
Hull Campus	FT	9,425	1,570	10,995	9,824	1,852	11,676	10,678	2,369	13,047	10,779	2,016	12,795
	PT	2,719	189	2,908	2,455	137	2,592	3,008	262	3,270	2,765	154	2,919
Hull Total		12,144	1,759	13,903	12,279	1,989	14,268	13,686	2,631	16,317	13,544	2,170	15,714
Scarborough Campus	FT	1,317	110	1,427	1,424	153	1,577	1,538	184	1,722	1,603	139	1,742
	PT	78		78	64		64	75		75	67		67
Scarborough Total		1,395	110	1,505	1,488	153	1,641	1,613	184	1,797	1,670	139	1,809
Distance Taught	FT	1	121	122	2	133	135		155	155	1	216	217
	PT	63	509	572	23	462	485	29	519	548		459	459
Distance Total		64	630	694	25	595	620	29	674	703	1	675	676
UFA*	PT	4,448		4,448	4,651		4,651	4,517		4,517	4,168		4,168
Grand Total		18,051	2,499	20,550	18,443	2,737	21,180	19,845	3,489	23,334	19,383	2,984	22,367

UFA = University Foundation Award

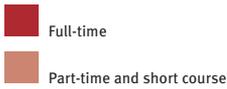
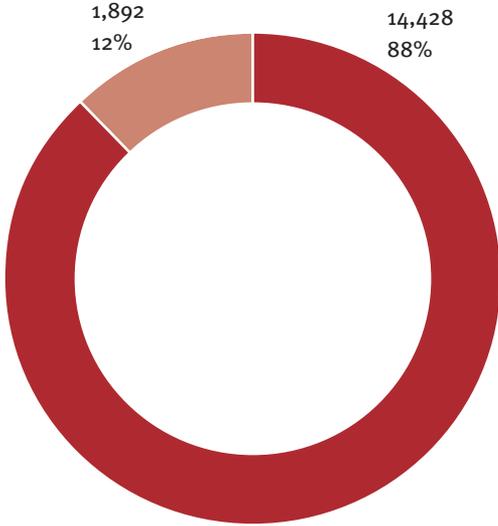
Full-time equivalent (FTE)



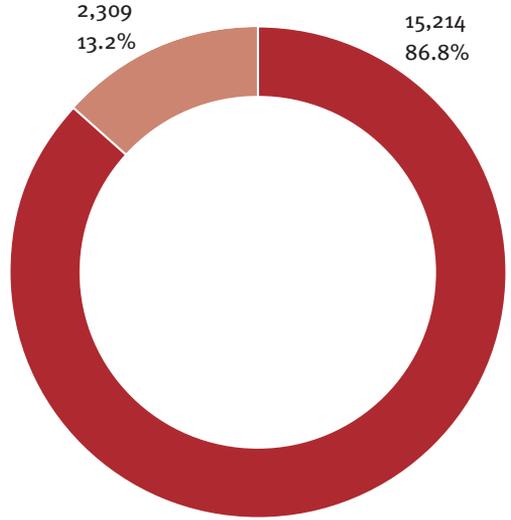
Gender split (FT)



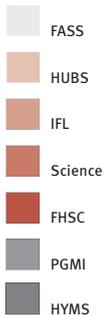
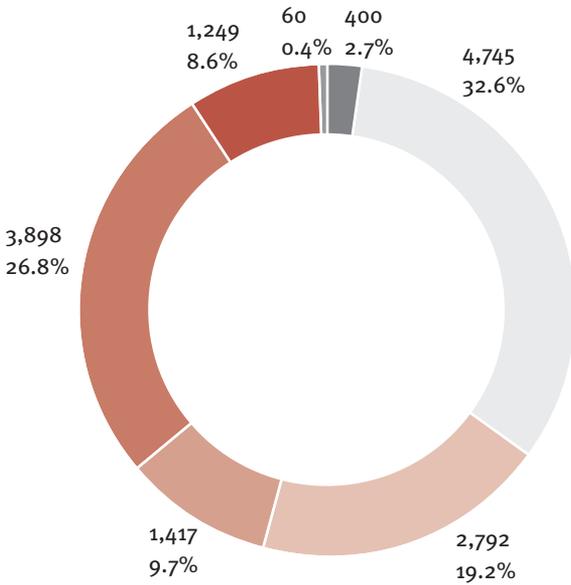
Mode of study (FTE)



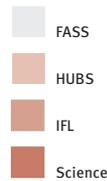
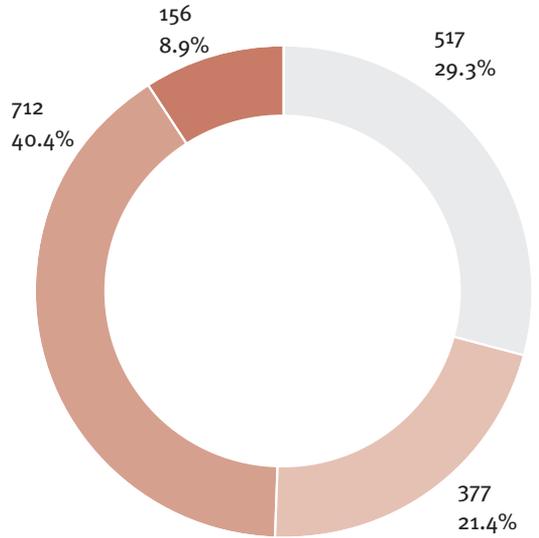
Home and EU / international students split (FTE)



Hull campus population split (FT and PT) FTE



Scarborough faculty population split (FT and PT) FTE



Institutional profile

Chancellor

Baroness Bottomley of Nettlestone, PC, DL

Pro-Chancellors

John Standen, Chair of Council

Nicky Duncumb

Jim Dick

Members of the University Council, 1 August 2010 to 31 July 2011

Simon Attwell (from 18 June 2011)

Michael Bartlett

Liam Cotter

Jim Dick

Judge John Dowse

Nicky J Duncumb

Andrew Eavis

Dr Craig Gaskell

Professor David Gibbs (from 1 November 2010)

Professor Stephanie Haywood

Dr Keith Hopkins

Andrew Lee

Simon Lunt

Aidan Mersh

Professor Calie Pistorius (Vice-Chancellor)

Dr Sandra Potestà

Chris Reilly (23 August 2010 to 17 June 2011)

Sunil M Shastri

John Standen (Chair)

Ruth Vincent

Adam Wardle

Ray Williamson

Professor Barry Winn

Senior Management Team 2010/11

Vice-Chancellor

Professor Calie Pistorius

Pro-Vice-Chancellor (Research and Enterprise)

Professor Barry Winn

Pro-Vice-Chancellor (Learning and Teaching)

Professor Glenn Burgess

Pro-Vice-Chancellor (Engagement)

Professor John Leach

Quality Director, University Registrar and Secretary

Frances Owen

Chief Finance Officer

Chris Reilly (to 30 June 2011)

Simon Attwell (interim position from 13 June 2011)

Human Resources Director

Rory Howie (to 30 June 2011)

Andrew Snowden (interim position from 11 May 2011)

Faculties

The University is divided into seven faculties, each of which is headed by a Dean and comprises various departments.

Faculty of Arts and Social Sciences

Dean: Professor Valerie Saunders (Acting Dean to 30 April 2011)

Professor Alison Yarrington (from 1 May 2011)

Faculty of Science

Dean: Dr Derek Wills (to 1 January 2011)

Professor Steve Kelly (Acting Dean from 1 January 2011 and then Dean from 1 May 2011)

Hull University Business School

Dean: Professor Mike Jackson

Faculty of Health and Social Care

Chris English (to 31 July 2011)

Faculty of Education

Dean: Dina Lewis

Hull York Medical School

Dean: Professor Tony Kendrick

Postgraduate Medical Institute

Dean: Professor Nicholas Stafford

Scarborough Campus

Principal: Dr Craig Gaskell

*‘The friendly, satisfied students of
Hull are the University’s best
advocates and find a camaraderie
with each other that other
universities just can’t match.’*

*Sunday Times University Guide
2012*